M H EASLEY & ASSOCIATES, LLC 1006 CALAIS CIRCLE ALEXANDRIA, LA 71303

Phone: (318) 767-1455

October 27, 2011

THE RAPIDES FOUNDATION 1101 FOURTH STREET, Room No. 300 ALEXANDRIA, LA 71301

Dear JOE.

Enclosed please find two copies of the 2010 Form 990 for THE RAPIDES FOUNDATION, which were prepared based on the information you provided. Please review and then file one copy with the agency listed below and retain the second copy for THE RAPIDES FOUNDATION's records. An officer or fiduciary must sign and date the filing copy before you mail the return.

There are no taxes or fees due with the return.

I recommend that you mail the federal return on or before November 15, 2011, using the United States Post Office certified mail service or an approved delivery service that will provide proof of the mailing date, to:

Department of the Treasury Internal Revenue Service Center Ogden, UT 84201-0027

If you have any questions about the return(s) or about THE RAPIDES FOUNDATION's tax situation during the year, please do not hesitate to call me at (318) 767-1455. I appreciate this opportunity to serve you.

Sincerely,

MARVIN EASLEY, MA, CPA M H EASLEY & ASSOCIATES, LLC

Federal Tax Return for

THE RAPIDES FOUNDATION

2010

M H EASLEY & ASSOCIATES, LLC 1006 CALAIS CIRCLE ALEXANDRIA, LA 71303 Phone: (318) 767-1455

Form **990**

Return of Organization Exempt From Income Tax

2010

ZU10

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

-	nal Revenu		The organization may have to us	ic a copy of this return to s			requirement		inspection	
			endar year, or tax year beginning		, and	ending	.			
$\overline{}$				ES FOUNDATION			D Employe	er identifi	ication number	
Щ.	Address	change	Doing Business As				72-042360			
Ш	Name ch	ange	Number and street (or P.O. box if mail is no	t delivered to street address)	Room/suite		E Telephoi	ne numbe	er	
Ш	Initial retu	urn	1101 FOURTH STREET		300		(318) 443-	3394		
	Terminate	ed	City or town, state or country, and ZIP + 4							
П.	Amended	d return	ALEXANDRIA	LA	71301		G Gross re	ceipts \$	73,951,	656
Ħ.	Application	on pending	F Name and address of principal officer:			H(a) Is	this a group re	turn for a		
ш.	1-1		JOE ROSIER 1101 FOURTH STRE		71301	1	e all affiliates i		= =	No
						ן `´.,	"No," attach a			,
		npt status:		(insert no.) 4947(a)(1)	or 527	- "	rio, allaoria	1101. (000	mondonono)	
<u>ا ل</u>	Vebsite	e: ► wwv	w.rapidesfoundation.org		1		oup exemption		· >	
KF	orm of o	rganization:	X Corporation Trust Associa	ation	LY	ear of form	ation: 1924	, MS	State of legal domicile:	LA
ŀ	Part I	Sur	mmary					-		
	1		lescribe the organization's mission o	r most significant activit	ies:					
		The mis	sion of The Rapides Foundation (TR	F) is to improve the hea	alth status	of Centr	al Louisian	a. TRF	is a member	
Se			des Healthcare System LLC, which o	•						
nan		-	ndria. (See Schedule O)	·	· ·				·	
Activities & Governance	2		his box Figure if the organization disconti	nued its operations or dispos	sed of more th	nan 25% (of its net asse	ts		
õ	3		of voting members of the governing					3		16
8	4		of independent voting members of t					4		15
/itie	5		imber of individuals employed in cale					5		30
Ćţ	6		imber of individuals employed in calcilimate if nece					6		30
4	7a		related business revenue from Part					7a		0
	b		elated business taxable income from					7b		0
	Ь	ivet unite	elated business taxable income from	FUIII 990-1, IIIIE 34 .	<u> </u>		Prior Year	170	Current Year	
	8	Contribu	utions and grants (Part VIII, line 1h) .				THOI Teal			280
ine	9		n service revenue (Part VIII, line 2g)				86.6/	10,816	51,065,	
Revenue	10		ent income (Part VIII, column (A), lin					33,187	22,893,	
æ	11		evenue (Part VIII, column (A), lines 5					35,229	22,093,	<u>,204</u>
	12		enue—add lines 8 through 11 (must equ					38,774	73,951,	656
	13		and similar amounts paid (Part IX, co					06,614	4,460,	
	14		paid to or for members (Part IX, col				7,00	70,014	7,700,	<u> </u>
	15		other compensation, employee benefits				1 75	6,301	1,315,	1/1
ses	16a		ional fundraising fees (Part IX, colum				1,70	70,001	1,010,	0
Expenses	b		ndraising expenses (Part IX, column	* **						
Ĕ	17		xpenses (Part IX, column (A), lines 1			_	65.45	9,853	54,878,	326
	18		penses. Add lines 13–17 (must equa					22,768	60,653,	
	19		e less expenses. Subtract line 18 fro		•			6,006	13,297,	
- 6	3	revenue	e leas expenses. Cubitaet inte 10 ne	111 11110 12	<u> </u>	Begin	ning of Curre		End of Year	070
ets	20	Total as	sets (Part X, line 16)				208,42	-	220,129,	389
ASS	21		bilities (Part X, line 26)					08,518	6,126,	
Net Assets or	22		ets or fund balances. Subtract line 2				199,61		214,003,	
	art II		nature Block					, 1	, ,	
			y, I declare that I have examined this return, inc	luding accompanying schedule	es and stateme	ents, and t	o the best of m	ny knowle	edge	
and	belief, it i	is true, corre	ect, and complete. Declaration of preparer (other	r than officer) is based on all ir	nformation of v	vhich prep	arer has any k	nowledge	Э.	
Sig	n									
He			Signature of officer				Date			
110	16									
			Type or print name and title							
_		Print	t/Type preparer's name	Preparer's signature		Dat		Check [if PTIN	
Pa		N/A	RVIN EASLEY, MA, CPA					Check L self-empl		
	eparer	3		ATEC II C			t			
Us	e Only	y —	s name ► M H EASLEY & ASSOCI		•		Firm's EIN			
		Firm	's address ► 1006 CALAIS CIRCLE, A	LEXANDRIA, LA 7130	3		Phone no.	(318)	767-1455	
			ss this return with the preparer show						. X Yes	No

	90 (2010)	THE RAPIDES FOUNDATION	72-0423603 Pag	ige ∡
Pa	rt III	Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III		Χ
1	The mis	escribe the organization's mission: sion of The Rapides Foundation (TRF) is to improve the health status of Central Louisiana. a member of the Rapides Healthcare System LLC, which owns and operates Rapides al Medical Center, a 314-bed hospital in Alexandria, LA (See Schedule O)		
2	the prior	organization undertake any significant program services during the year which were not listed on Form 990 or 990-EZ?	. Yes X	No
3	services	organization cease conducting, or make significant changes in how it conducts, any program ??	Yes X	No
4	Describe Section	describe these changes on Schedule O. e the exempt purpose achievements for each of the organization's three largest program services 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount to others, the total expenses, and revenue, if any, for each program service reported.	-	
4a	(RHS), v LA. As a effective mortality top-leve Center r 2009 the became seeks to populati) (Expenses \$ 52,613,085 including grants of \$ 0) (Revenue are Hospital Services - The Rapides Foundation is a member of Rapides Healthcare System LLC which owns and operates Rapides Regional Medical Center, a 314-bed hospital in Alexandria, an owner of RHS, TRF seeks to provide the highest standard of patient care that is safe, e., efficient, timely, patient-centered and equitable. With a 2010 overall risk-adjusted index of 0.88 and an overall risk-adjusted complications index of 0.53, RHS provided I patient-care outcomes. In 2010, for the fourth year in a row, Rapides Regional Medical received the state's highest level healthcare quality award from eQHealth Solutions. In the Hospital achieved certification as an Advanced Primary Stroke Center, and in 2010 it an Accredited Cycle III Chest Pain Center - the only one in Central Louisiana. TRF also assert, develop and support access to non-urgent care for the uninsured and underserved ons. In 2010, RHS provided charity care and other community benefits totaling \$6.0 as outlined on Schedule H, Part I, Line 7k attached hereto. (See Schedule O).	e\$ 55,314,056)	
4b	(Code: Healthy afford th CMAP's preventi people i health. A Bureau CMAP's cancer t screening) (Expenses \$ 2,882,506 including grants of \$ 1,414,372) (Revenue People - TRF provides chronic care prescription medications for people who cannot them through grants to its supporting organization, Cenla Medication Access Program (CMAP). It goal is to ensure appropriate medication access and education and also promote other we health practices among residents with limited incomes. In 2010, approximately 1,945 in Central Louisiana received prescription medications they needed to maintain their Another 1,350 were served throughout the rest of the state through a partnership with the of Primary Care and Rural Health under the Louisiana Department of Health and Hospitals. Cancer Screening Project provided free mammograms, Pap smears, pelvic exams and colorectates to uninsured patients who couldn't afford these critical screenings. Its cancer and yan, through a partnership with Louisiana State University, brought these tests to rural See Schedule O).		
4c	develop entrepre program entrepre the Cen econom three-ye business eventua) (Expenses \$ 2,474,171 including grants of \$ 1,684,929) (Revenue Communities Cenla Advantage Partnership (CAP), a grantee under TRF's economic ment initiative, partnered with Louisiana State University at Alexandria in 2010 to offer eneurship classes for early-stage entrepreneurs as part of their continuing education at CAP also launched the Business Accelerator System, a support system for upper-level eneurs. In late 2010, CAP partnered with the Alexandria/Pineville Chamber of Commerce and tral Louisiana Economic Development Authority to form a new community entity to coordinate ic development activities for the Central Louisiana region. In 2009 TRF awarded a ear grant totaling \$450,000 to ACCION Louisiana to provide loans to micro and small ses in Central Louisiana. New and growing businesses help stabilize family incomes, lly leading to better education, greater civic involvement and ultimately better health. No continued to develop prospects during 2010. (See Schedule O).	e\$ 0)	
4d 4e	(Expens	rogram services. (Describe in Schedule O.) ses \$ 2,041,883 including grants of \$ 1,537,309) (Revenue \$ segram service expenses 60,011,645	0)	
70	ι σιαι μι	Ogram service expenses P 00,011,040		

Part IV Checklist of Required Schedules Part IV

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If</i> "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions)	2	^	Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
3	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	3		
4			~	
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Χ	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	_		v
_	Part III	5		Χ
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have			
	the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes,"	_		
_	complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Χ
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part IV	9		Χ
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or			
	quasi-endowments? If "Yes," complete Schedule D, Part V	10		Χ
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete	11a	Χ	
	Schedule D, Part VI			
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Χ
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Χ
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Χ
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Χ	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," <i>complete</i>			
	Schedule D, Parts XI, XII, and XIII	12a	Χ	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If</i> "Yes,"			
	and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Χ
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Χ
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,			
_	business, and program service activities outside the United States? <i>If</i> "Yes," <i>complete Schedule F, Parts I and IV</i> .	14b		Χ
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
. •	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Χ
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			-,
. •	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		Χ
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
••	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	'		^
.0	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	10		^
13	If "Yes," complete Schedule G, Part III	19		Х
200	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Х	^
	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some	∠∪a	^	
D	Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions).	204		V
	i omi eeo mere mat operate one or more nospitais must attach addited infancial statements (see instructions)	20b		Х

Par	t IV Checklist of Required Schedules (continued)			9
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Χ	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the			
	United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Χ
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Χ	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines			
	24b through 24d and complete Schedule K. If "No," go to line 25	24a		Χ
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Χ
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		Χ
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Χ
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Χ
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a			
	prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or			
	990-EZ? If "Yes," complete Schedule L, Part I	25b		Χ
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		Χ
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor, or a grant selection committee member, or to a person related to such an individual?			
	If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):	00		V
	A current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete</i>	001		.,
_	Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	20-		
20	was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		X
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	29		^
30	conservation contributions? If "Yes," complete Schedule M	30		_
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N,</i>	30		Х
31	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?			
-	If "Yes," complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II,			
•	III, IV, and V, line 1	34	Х	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		Χ
а	Did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R,			
	Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related			
	organization? If "Yes," complete Schedule R, Part V, line 2	36		Χ
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part			
	VI	37		Χ
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	Χ	

Part V Statements Regarding Other IRS Filings and Tax Compliance
Check if Schedule O contains a response to any question in this Part V

	Check if Schedule O contains a response to any question in this Part V		.	
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
_	gaming (gambling) winnings to prize winners?	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 30			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Χ	
0-	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . (see instructions)	-		V
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
b 4a	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O </i>	3b		
4a	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		Х
b	If "Yes," enter the name of the foreign country:	∓a		
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible?	6a		Χ
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		Χ
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		Χ
d	If "Yes," indicate the number of Forms 8282 filed during the year			.,
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Χ
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? .	7g 7h		
h 8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	/11		
0	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
1	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.	40-		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
h	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
د 4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule</i> O	14b		^

Form 990 (2010) THE RAPIDES FOUNDATION 72-0423603 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and Part VI for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Sect	ion A. Governing Body and Management				1
_		1.1		Yes	No
1a	,	1a 16	-		
b	Enter the number of voting members included in line 1a, above, who are independent	1b 15			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relat	· · · · · · · · · · · · · · · · · · ·			
•	any other officer, director, trustee, or key employee?		2		Х
3	Did the organization delegate control over management duties customarily performed by or und				V
	supervision of officers, directors or trustees, or key employees to a management company or o	•	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 v		4		X
5	Did the organization become aware during the year of a significant diversion of the organization		5	V	Χ
6	Does the organization have members or stockholders?		6	Х	
7a	Does the organization have members, stockholders, or other persons who may elect one or mo of the governing body?		70	_	
h	Are any decisions of the governing body subject to approval by members, stockholders, or other		7a 7b	Х	Х
ь 8	Did the organization contemporaneously document the meetings held or written actions undertain		7.0		^
O	the year by the following:	aken duning			
а	The governing body?		8a	Х	
b	Each committee with authority to act on behalf of the governing body?		8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be		0.0		
•	at the organization's mailing address? If "Yes," provide the names and addresses in Schedule		9		Х
Sect	ion B. Policies (This Section B requests information about policies not required by the				
	21. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1		<u> </u>	Yes	No
10a	Does the organization have local chapters, branches, or affiliates?		10a		Х
b	If "Yes," does the organization have written policies and procedures governing the activities of				
	affiliates, and branches to ensure their operations are consistent with those of the organization	•	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body bel	fore filing the			
	form?		11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.				
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13		12a	Χ	
b	Are officers, directors or trustees, and key employees required to disclose annually interests the	at could give			
	rise to conflicts?		12b	Χ	
С	Does the organization regularly and consistently monitor and enforce compliance with the police				
	describe in Schedule O how this is done		12c		
13	Does the organization have a written whistleblower policy?		13	Х	
14	Does the organization have a written document retention and destruction policy?		14	Х	
15	Did the process for determining compensation of the following persons include a review and ap				
	independent persons, comparability data, and contemporaneous substantiation of the deliberat	ion and decision?	45	V	
	The organization's CEO, Executive Director, or top management official		15a	X	
D	Other officers or key employees of the organization		15b		
162	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arr				
ıva	with a taxable entity during the year?	•	16a	Х	
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to		Toa	_^	
	its participation in joint venture arrangements under applicable federal tax law, and taken steps				
	the organization's exempt status with respect to such arrangements?		16b	Х	
Sect	ion C. Disclosure		1.0.0		
<u> 17</u>	List the states with which a copy of this Form 990 is required to be filed				
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and	990-T (501(c)(3)s or	ıly)		
	available for public inspection. Indicate how you make these available. Check all that apply.	(-/(-/-	,,		
	X Own website Another's website X Upon request				
19	Describe in Schedule O whether (and if so, how), the organization makes its governing docume	ents, conflict of interes	st		
	policy, and financial statements available to the public.				
20	State the name, physical address, and telephone number of the person who possesses the boo	oks and records of the	Э		
	organization: ► JOE ROSIER	(318) 443-33	394		

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average	(C) Position (check all that apply)					ply)	(D) Reportable	(F) Estimated	
	hours per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
(1) James R. Baker, Jr.										
Trustee	0.5	Х						0	0	0
(2) Bruce Barton, M.D.										
Trustee	1.	Х		Х				0	0	0
(3) Joan Brunson, M.D.								_		
Turstee	0.5	Х						0	0	0
(4) Laura Dauzat								_		
Trustee	0.5	Х						0	0	0
(5) Kelvin Freeman		\ \								
Thustee	0.5	Х						0	0	0
(6) David R. Gilchrist	0.5	V								
Trustee	0.5	Х						0	0	0
(7) Cynthia A. Gillespie, PhD.	0.5	V								0
Trustee (8) Ernest Kelly, M.D.	0.5	Х						0	0	0
Trustee	0.5	Х						0	0	0
(9) Donald Kramer	0.5	^						U	0	<u> </u>
Trustee	0.5	Х		Х				0	0	0
(10) Donald R. Mallet	0.5			^				0	0	<u> </u>
Trustee	0.5	Х		Х				0	0	0
(11) Nancy Mccabe	0.0			, ,				J	J	
Turstee	0.5	Χ						0	0	0
(12) Mike Newton	0.0	,,								
Trustee	0.5	Х		Х				0	0	0
(13) Frankie Rosenthal										
Trustee	0.5	Х						0	0	0
(14) Tammi Salazar										
Trustee	0.5	Х						0	0	0
(15) Howard Wold, M.D.										
Trustee	0.5	Х						0	0	0
(16) Joseph R. Rosier, Jr.										
President/CEO	40.	Χ		Χ			Χ	274,160	0	32,176
										Form 000 (2040)

KALB-TV

LSU Health Science Ctr

more than \$100,000 in compensation from the organization

Pa	Section A. Officers, Directors, T	rustees, Key Er	nplo	yee	s, a	nd	High	est	Compensated	Employees (co	ntinue	ed)	
	(A) Name and title	(B) Average	Posit	ion (d		C) k all t	that ap	ply)	(D) Reportable	(E) Reportable	Es	(F)	d
		hours per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	com fr org an	mount of other opensate om the anization d relate anization	tion e on ed
	Kathleen F. Nolen												
	Admin & Eval	40.				Х		Χ	165,254	0		20	,856
	Annette Beuchler Prog & Comm	40.					Х		132,075	0		20	,951
(19)	Tog & Comm	40.							0	0		20	0
(20)									5				
(21)													
(22)													
(23)													
(24)													
(25)													
(26)													
(27)													
(28)													
1b	Sub-total		٠					•	571,489	0		73	,983
С	Total from continuation sheets to Part VII,	Section A						•	0	0			0
d	Total (add lines 1b and 1c)								571,489	0		73	,983
2	Total number of individuals (including but not					,	no re	ceiv	ed more than \$	100,000 in			
	reportable compensation from the organization	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			3							Yes	No
3	Did the organization list any former officer, di	rector or trustee	, key	em	ploy	/ee,	or h	ighe	est compensate	d			110
	employee on line 1a? If "Yes," complete Sche										3	Х	
4	For any individual listed on line 1a, is the sum the organization and related organizations greaters.												
	individual										4	Χ	
5	Did any person listed on line 1a receive or ac	•			•				•				
	for services rendered to the organization? If "	Yes," complete	Sche	dule) J f	or s	uch _I	oers	son		5		X
1	Complete this table for your five highest comp	pensated indepe	nden	it co	ntra	acto	rs tha	at re	eceived more that	an \$100,000 of			
	compensation from the organization. (A) Name and business add	drage							(B) Description of ser	vices ,	(C) Compen		
		Street, Omaha,	NE 4	2011	37 2	216	:	Ca	nsulting	vices (Joinpen		,493
		street, Omana, c 900002, Releig							nsulting nsulting				, <u>493</u> ,158
		lony Rd #300, C							estment Manag	ement			,896

P.O. Box 951, Alexandria, LA 71309

Total number of independent contractors (including but not limited to those listed above) who received

1501 Kings Highway, Shreveport, LA 71103 | Medical Services

Outreach Services

7

72-0423603

Par	t VIII	Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a b c d e	Federated campaigns	0 0 0 0				
Program Service Revenue	g h	All other contributions, gifts, grants, and similar amounts not included above 1f Noncash contributions included in lines 1a-1f: \$ Total. Add lines 1a-1f		-7,280			
ervice Revenue	2a b c	Hospital Operations	Business Code 623990	51,065,672 0 0	51,065,672		
Program S	e f g	All other program service revenue Total. Add lines 2a–2f		0 0 51,065,672			
	4 5	other similar amounts)	▶ ceeds ▶	22,893,264 0 0			22,893,264
	6a b c d	Gross Rents	0	0			
	7a	Gross amount from sales of assets other than inventory . Less: cost or other basis and sales expenses 0	(ii) Other 0	0			
<u> </u>	c d	Gain or (loss)	▶	0			
Other Revenue	8a	Gross income from fundraising events (not including \$ 0 of contributions reported on line 1c). See Part IV, line 18	0				
O g	С	Less: direct expenses	0	0			
	c 10a	Less: direct expenses		0			
		Less: cost of goods sold	0 ► Business Code	0			
	b c d e	All other revenue		0 0 0			
	12	Total revenue. See instructions.		73.951.656	51,065,672	0	22.893.264

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

(A) (B) (C) (D) Do not include amounts reported on lines 6b, Total expenses Program service Management and Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21 4,460,044 4,460,044 Grants and other assistance to individuals in the U.S. See Part IV, line 22 0 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and key employees 0 Compensation not included above, to disqualified 6 persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 967,670 735,718 231,952 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) 94,883 72,382 22,501 9 Other employee benefits 192,562 176,224 16,338 10 60,326 46,513 13,813 Fees for services (non-employees): 11 980,277 979,758 519 а Legal................ 1,193 605 588 b 2,821,303 2,795,873 25,430 С 0 Professional fundraising services. See Part IV, line 17. . . е 0 0 Investment management fees f 5,839,105 5,865,324 26,219 g 91,576 12 Advertising and promotion 629,588 538,012 229,647 21,231 13 250,878 73,630 42,050 14 Information technology 31,580 15 16 3.005.001 2,965,207 39.794 36,089 17 35,392 697 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 201,137 147,606 53,531 20 18,554 9,414 9,140 21 22 Depreciation, depletion, and amortization 2,465,975 2,431,113 34,862 0 23 1,023,214 1,003,206 20,008 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O.) HOSPITAL TAXES AND LICENSES 555,248 555,248 **b** HOSPITAL REIMBURSEMENT OF LLC MEMBER 24,040,949 24,040,949 c HOSPITAL SUPPLIES 12.443.764 12.443.764 d 0 0 е All other expenses 466.202 463,815 2,387 Total functional expenses. Add lines 1 through 24f. 60,653,811 60,011,645 642,166 0 25 Joint costs. Check here ▶ if following 26 SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

	990 (2						72-0423603 Page 11
Fa	art X	Balance Sheet			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			-228,706	1	-50,049
	2	Savings and temporary cash investments			4,265,872		2,323,418
	3	Pledges and grants receivable, net			0	3	0
	4	Accounts receivable, net			10,603,346	4	10,561,457
	5	Receivables from current and former officers,					, .
		employees, and highest compensated employ	ees. Com	plete Part II of			
		Schedule L				5	
	6	Receivables from other disqualified persons (a					
		4958(f)(1)), persons described in section 4958					
		employers and sponsoring organizations of se		-			
ţ		employees' beneficiary organizations (see inst				6	
ssets	7	Notes and loans receivable, net			0	7	0
ä	8	Inventories for sale or use			1,431,742	8	1,726,583
	9	Prepaid expenses and deferred charges			95,858		126,602
	10a	Land, buildings, and equipment: cost or		Ī			
		other basis. Complete Part VI of Schedule D	10a	65,531,392			
	b		10b	39,728,831	27,902,507	10c	25,802,561
	11	Investments—publicly traded securities			155,632,161		170,710,410
	12	Investments—other securities. See Part IV, lin			443,999		524,791
	13	Investments—program-related. See Part IV, lin		0		0	
	14	Intangible assets		8,076,860	14	8,076,591	
	15	Other assets. See Part IV, line 11		202,682		327,025	
	16	Total assets. Add lines 1 through 15 (must ed		208,426,321		220,129,389	
	17	Accounts payable and accrued expenses			3,668,883	17	1,801,441
	18	Grants payable			3,674,480	18	2,008,716
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
es	21	Escrow or custodial account liability. Complete				21	
Liabilities	22	Payables to current and former officers, direct	ors, truste	es, key			
abi		employees, highest compensated employees,					
Ξ		persons. Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unre	elated thire	d parties	1,465,155	23	0
	24	Unsecured notes and loans payable to unrelate	ted third p	arties	0	24	0
	25	Other liabilities. Complete Part X of Schedule	D		0	25	2,315,936
	26	Total liabilities. Add lines 17 through 25			8,808,518	26	6,126,093
Net Assets or Fund Balances		Organizations that follow SFAS 117, check complete lines 27 through 29, and lines 33		X and			
anc	27	Unrestricted net assets			199,107,227	27	214,003,296
Bal	28	Temporarily restricted net assets			510,576		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
ᅙ	29	Permanently restricted net assets			,-	29	
Ë		Organizations that do not follow SFAS 117,					
<u>~</u>		and complete lines 30 through 34.	CHECK III	ere P			
ts (00		_			00	
Se	30	Capital stock or trust principal, or current fund				30	
As	31	Paid-in or capital surplus, or land, building, or			31		
<u>f</u>	32	Retained earnings, endowment, accumulated			400.047.000	32	044 000 000
~	33	Total net assets or fund balances			199,617,803		214,003,296
	34	Total liabilities and net assets/fund balances.			208,426,321	34	220,129,389

d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in

If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Consolidated basis

X Both consolidated and separate basis

1 2

3

4

5

1

Schedule O.

Schedule O.

Separate basis

Form **990** (2010)

3a

Χ

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

►See separate instructions.

Inspection Name of the organization Employer identification number THE RAPIDES FOUNDATION 72-0423603

Pa	tΙ	Reason	for Public Ch	arity Status (All org	anizatior	ns must o	complete	this part	t.) See in	struction	ns.		
Γhe	o <u>rga</u> r	nization is not	a private found	ation because it is: (Fo	or lines 1	through 1	1, check	only one l	box.)				
1	Ш	A church, co	nvention of chu	rches, or association of	of churche	es describ	ed in sec	tion 170((b)(1)(A)(i	i).			
2		A school des	scribed in sectio	on 170(b)(1)(A)(ii). (At	tach Sche	edule E.)							
3	Χ	A hospital or	a cooperative h	nospital service organi	zation de	scribed in	section	170(b)(1)	(A)(iii).				
4		A medical re	search organiza	ation operated in conju	inction wit	th a hospi	tal descri	bed in se	ction 170)(b)(1)(A)	(iii). En	ter the	
		hospital's na	me, city, and sta	ate:									
5				r the benefit of a collect (Complete Part II.)	ge or univ	ersity owr	ned or ope	erated by	a govern	mental ur	nit desc	ribed	
6		A federal, st	ate, or local gov	ernment or governme	ntal unit d	escribed	in sectio i	n 170(b)(1	1)(A)(v).				
7		•		y receives a substanti (1)(A)(vi). (Complete I	•	its suppoi	rt from a g	governme	ntal unit o	or from th	e gener	al pub	lic
8		A community	y trust described	d in section 170(b)(1)((A)(vi). (C	omplete F	Part II.)						
9		receipts from support from	n activities relate gross investme	ly receives: (1) more the dot its exempt function to its exempt function to its exempt function after June 30, 1975.	ons—subj ted busine	ect to cer	tain exce _l e income	otions, an (less sec	d (2) no r tion 511	more thar	33 1/3	% of it	
10	An organization organized and operated exclusively to test for public safety. See section 509(a)(4).												
An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. a								ion No					
	orgi	anization		(described on lines 1–9 above or IRC section (see instructions))		sted in your document?	col. (i)	nization in of your port?	(i) organi	tion in col. ized in the S.?		support	
					Yes	No	Yes	No	Yes	No			
A)													0
B)													0
(C)													0
D)													0
													0
E)													0

Sched	dule A (Form 990 or 990-EZ) 2010 THE RAPIDES	FOUNDATION				72-042360	3 Page 2
Pai	Support Schedule for Organizat (Complete only if you checked the Part III. If the organization fails to o	box on line 5,	7, or 8 of Pa	irt I or if the o	rganization fa	iled to qualify	
	tion A. Public Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						0
2	Tax revenues levied for the organization's						
	benefit and either paid to or expended on						
_	its behalf						0
3	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	0	0	0	0	0	<u>0</u> 0
5	The portion of total contributions by each	U	0	0	0	0	
Ŭ	person (other than a governmental unit						
	or publicly supported organization)						
	included on line 1 that exceeds 2%						
	of the amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						0
	tion B. Total Support						
Cale	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	Amounts from line 4	0	0	0	0	0	0
8	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						0
9	sources						0
9	activities, whether or not the business is						
	regularly carried on						0
10	Other income. Do not include gain or						
	loss from the sale of capital assets						

11	Total support. Add lines 7 through 10		0						
12	Gross receipts from related activities, etc. (see instructions)	12							
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as	section 501(c	(3)						
	organization, check this box and stop here		▶□						
Sect	ion C. Computation of Public Support Percentage								
14	Public support percentage for 2010 (line 6, column (f) divided by line 11, column (f))	14	0.00%						
15	Public support percentage from 2009 Schedule A, Part II, line 14	15	0.00%						
16a	33 1/3% support test-2010. If the organization did not check the box on line 13, and line 14 is 33 1/39	% or more, che	ck this box						
	and stop here. The organization qualifies as a publicly supported organization								
b	33 1/3% support test-2009. If the organization did not check a box on line 13 or 16a, and line 15 is 33	3 1/3% or more	, check this						
	box and stop here. The organization qualifies as a publicly supported organization		▶						
17a	10%-facts-and-circumstances test-2010. If the organization did not check a box on line 13, 16a, or 16b, and line 14								
	is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in								
	Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported								
	organization								
b	10%-facts-and-circumstances test-2009. If the organization did not check a box on line 13, 16a, 16b	o, or 17a, and li	ne						
	15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in								
	Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a	Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly							
	supported organization								
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check the	is box and see							

(Explain in Part IV.)

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Cale	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						0
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						0
3	Gross receipts from activities that are not an unrelated trade or business under section 513 .						0
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
5	The value of services or facilities furnished by a governmental unit to the organization without charge						0
6 7a	Total. Add lines 1 through 5	0	0	0	0	0	0
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0
С	Add lines 7a and 7b	0	0	0	0	0	0
8	Public support (Subtract line 7c from line 6.)						0
	tion B. Total Support			T			
Cale	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 10a	Amounts from line 6	0	0	0	0	0	0
b	rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses						0
С	acquired after June 30, 1975	0	0	0	0	0	0
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on		<u> </u>	0	0		
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						0
13	Total support. (Add lines 9, 10c, 11, and 12.)	0	0	0	0	0	0
14	First five years. If the Form 990 is for the organization, check this box and stop here.					c)(3)	
Sec	tion C. Computation of Public Support I	Percentage					
15 16	Public support percentage for 2010 (line 8, column Public support percentage from 2009 Schedule A, l	•	. , ,			15 16	0.00% 0.00%
	tion D. Computation of Investment Inco			<u> </u>		_10	0.00 /6
17 18	Investment income percentage for 2010 (line 10c, or Investment income percentage from 2009 Schedule	column (f) divide	d by line 13, colu			17 18	0.00% 0.00%
19a	33 1/3% support tests–2010. If the organization di not more than 33 1/3%, check this box and stop he						>
b	33 1/3% support tests–2009. If the organization di line 18 is not more than 33 1/3%, check this box an	id not check a bo	ox on line 14 or li	ne 19a, and line	16 is more than	33 1/3% and	▶ □
20	Private foundation. If the organization did not che	ck a box on line	14. 19a. or 19b.	check this box a	nd see instructio	ns	▶

72-0423603

Part IV

Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

		,	==,	, (,g /	,,	
		s that have filed Form 5768 (election un				
		s that have NOT filed Form 5768 (election				
	_	es," to Form 990, Part IV, line 5 (Prox	y rax) or Form 990	-EZ, Part V, line 35a (Proxy	iax), then	
	ection 501(c)(4), (5), or (6) or e of organization	rganizations: Complete Part III.		Employe	r identification number	-
	-	ı		Lilipioye		
	RAPIDES FOUNDATION	he organization is exempt und	lor saction 501/	(c) or is a section 527 o	72-0423603	
Га 1		the organization is exempt und			ryanization.	
2						
3	•					
3	volunteer nours					
Pa	rt I-B Complete if t	he organization is exempt und	ler section 501(c)(3).		
1	Enter the amount of any	excise tax incurred by the organizat	tion under section	4955 ▶ \$		
2	Enter the amount of any	excise tax incurred by organization	managers under s	section 4955 > \$		
3	If the organization incurre	ed a section 4955 tax, did it file Forr	m 4720 for this yea	ar?	Yes No	
4a	Was a correction made?				. Yes No	
b	If "Yes," describe in Part	IV.			<u> </u>	
		he organization is exempt und	ler section 501(c), except section 501(c)(3).	
1	Enter the amount directly	expended by the filing organization	n for section 527 e	exempt function		
	activities			▶ \$		
2	Enter the amount of the f	filing organization's funds contribute	d to other organiz	ations		
	for section 527 exempt fu	unction activities		▶ \$		
3	Total exempt function ex	penditures. Add lines 1 and 2. Enter	r here and on Forr	m 1120-POL,		
	line 17b			▶\$	C)
4	Did the filing organization	n file Form 1120-POL for this year?			. Yes No	
5	Enter the names, addres	ses and employer identification nun	nber (EIN) of all se	ection 527 political organiza	ations to which the filing	
		ents. For each organization listed, e				
		ontributions received that were prom				
	as a separate segregated	d fund or a political action committe	e (PAC). If additio	nai space is needed, provi	de information in Part IV.	_
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political	
				filing organization's funds. If none, enter -0	contributions received and promptly and directly	
				iulius. Il florie, effici -o	delivered to a separate	
					political organization. If	
					none, enter -0	-
(1)						
				0	C	1
(2)				0	C	١
				<u> </u>		_
(3)				0	C)
/ A\						
(4)				0	C)
(5)						
(5)				0	C)
(6)						
			I	1	(İ

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2010

P	art II-A Complete if the organizatio under section 501(h)).	n is exempt	under section 50	01(c)(3) and filed	l Form 5768 (elec	tion
A B	Check ▶ if the filing organization be Check ▶ if the filing organization ch	•	• ,	rol" provisions an	plv.	
	Limits on Lobb (The term "expenditures" m	ying Expend	litures		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence pu		•	•		0
b	Total lobbying expenditures to influence a	. ,		•	28,784	0
c	Total lobbying expenditures (add lines 1a a	_			28,784	0
d	Other exempt purpose expenditures		60,625,027	0		
e	Total exempt purpose expenditures (add li				60,653,811	0
f	Lobbying nontaxable amount. Enter the an		•		00,033,011	<u> </u>
'	columns.	Olli	1 000 000	0		
ſ		The Johnsi	na nontovoblo omovu	at io	1,000,000	U
	If the amount on line 1e, column (a) or (b) is:		ng nontaxable amour	II 15.		
	Not over \$500,000 Over \$500,000 but not over \$1,000,000		amount on line 1e. lus 15% of the excess	over \$500,000		
	Over \$1,000,000 but not over \$1,500,000		lus 10% of the excess			
-	Over \$1,500,000 but not over \$17,000,000					
	Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000. Over \$17,000,000 \$1,000,000.					
_					250,000	0
9 h	 g Grassroots nontaxable amount (enter 25% of line 1f)					0
ï	Subtract line 1f from line 1c. If zero or less				0	0
	If there is an amount other than zero on eit					<u> </u>
J	section 4911 tax for this year?					Yes No
	Section 4911 tax for this year?				· · · · · L	res no
	(Some organizations that m columns below.	ade a sectior See the inst	ructions for lines 2	not have to com a through 2f on pa		
	Lobbyin	g Expenditur	es During 4-Year A	veraging Period		
	Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total
2a	Lobbying nontaxable amount		1,000,000	1,000,000	1,000,000	3,000,000
b	Lobbying ceiling amount (150% of line 2a, column(e))					4,500,000
С	Total lobbying expenditures		31,497	29,170	28,784	89,451
d	Grassroots nontaxable amount		250,000	250,000	250,000	750,000
е	Grassroots ceiling amount (150% of line 2d, column (e))					1,125,000

Schedule C (Form 990 or 990-EZ) 2010

Schedule C (Form 990 or 990-EZ) 2010

1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers?	No	Amount
legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers?		
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements?		
 d Mailings to members, legislators, or the public?		
 e Publications, or published or broadcast statements?		
 g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? 		
i Other activities? If "Yes," describe in Part IV		0
 Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912 		
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		
Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5),	or se	ction
501(c)(6).		Yes No
1 Were substantially all (90% or more) dues received nondeductible by members?		1
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2
3 Did the organization agree to carryover lobbying and political expenditures from the prior year?		
Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 "Yes."		
1 Dues, assessments and similar amounts from members	1	
Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	0
 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the 	3	
excess does the organization agree to carryover to the reasonable estimate of nondeductible		
lobbying and political expenditure next year?	5	
5 Taxable amount of lobbying and political expenditures (see instructions)	3	0
Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and P	art II-B	, line 1i.
Also, complete this part for any additional information. Part II-A: The Rapides Foundation made its first section 501(h) election during the tax year ended		
December 31, 2008. Therefore, the organization is only required to complete columns (b) through (e).		
The election under 501(h) has not been revoked and was still in effect for the tax year ended		
December 31, 2010.		

Part IV Supplemental Information (continued)

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990.

► See separate instructions.

OMB No. 1545-0047

2010

Open to Public

Department of the Treasury
Internal Revenue Service
Name of the organization

Inspection
Employer identification number

itaiiio	or the organization		Zimproyor racinamoation mambor
THE	RAPIDES FOUNDATION		72-0423603
Part	Organizations Maintaining Done	or Advised Funds or Other Similar	Funds or Accounts. Complete if
	the organization answered "Yes" t	o Form 990, Part IV, line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and o	-	
	funds are the organization's property, subje		
6	Did the organization inform all grantees, do		
	used only for charitable purposes and not for		
	purpose conferring impermissible private be		
Part	Conservation Easements. Comp	plete if the organization answered "Ye	es" to Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held	by the organization (check all that apply	/).
	Preservation of land for public use (e.g., reci	· · · · · · · · · · · · · · · · · · ·	ion of an historically important land area
	Protection of natural habitat		ion of a certified historic structure
	=	i ieseivat	ion of a certified flistoric structure
_	Preservation of open space	e i i i e e e	
2	Complete lines 2a through 2d if the organiza	ation neid a qualified conservation contri	bution in the form of a conservation
	easement on the last day of the tax year.		
_	Total number of concernation accoments		Held at the End of the Tax Year
a	Total number of conservation easements.		
b	Total acreage restricted by conservation ea Number of conservation easements on a ce		
c d	Number of conservation easements include		
u	historic structure listed in the National Regis		
3	Number of conservation easements modifie		
3	during the tax year	d, transferred, released, extinguished, o	t terrimated by the organization
4	Number of states where property subject to	conservation easement is located	
5	Does the organization have a written policy		ction, handling of
	violations, and enforcement of the conserva		
6	Staff and volunteer hours devoted to monitor		
	>	3, 1 3,	3 ,
7	Amount of expenses incurred in monitoring,	inspecting, and enforcing conservation	easements during the year
	▶ \$		5 ,
8	Does each conservation easement reported	on line 2(d) above satisfy the requirement	ents of section
	170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization r	eports conservation easements in its rev	venue and expense statement, and
	balance sheet, and include, if applicable, th	e text of the footnote to the organization	s financial statements that describes
	the organization's accounting for conservati		
Part		ons of Art, Historical Treasures, or Ot	her Similar Assets.
	Complete if the organization answere	d "Yes" to Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted und	der SFAS 116 (ASC 958), not to report in	its revenue statement and balance sheet
	works of art, historical treasures, or other si	milar assets held for public exhibition, ed	ducation, or research in furtherance
	of public service, provide, in Part XIV, the te		
b	If the organization elected, as permitted und	* * * * * * * * * * * * * * * * * * * *	
	works of art, historical treasures, or other si		ducation, or research in furtherance
	of public service, provide the following amount		
	(i) Revenues included in Form 990, Part VI		
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of		- · · · · · · · · · · · · · · · · · · ·
	following amounts required to be reported u	· · · · · · · · · · · · · · · · · · ·	
а	Revenues included in Form 990, Part VIII, li		
b	Assets included in Form 990, Part X		▶ \$

Schedule D (Form 990) 2010 Page **2**

Part	III Organizations Maintaining Coll	lections of A	rt, Histori	cal Trea	asures, or Ot	her Si	milar Assets (contin	ued)	
3	Using the organization's acquisition, acce	ssion, and othe	er records,	check a	ny of the follow	ving tha	t are a significa	nt		
	use of its collection items (check all that a	ipply):								
а	Public exhibition		d	Loan	or exchange p	rograms	S			
b	Scholarly research		е	Other						
С	Preservation for future generations									
4	Provide a description of the organization's	collections an	ıd explain h	now they	further the org	ganizati	on's exempt pur	pose ir	ı	
_	Part XIV.						,			
5	During the year, did the organization solic assets to be sold to raise funds rather that							Ye	s	No
Part	IV Escrow and Custodial Arrange IV, line 9, or reported an amount		•	_	ization answe	ered "Y	es" to Form 99	90, Pai	t	
1a	Is the organization an agent, trustee, cust				ntributions or o	other as	sets not			
	included on Form 990, Part X?							Ye	s	No
b	If "Yes," explain the arrangement in Part >	KIV and comple	ete the follo	wing tab	ole:					
							Ar	nount		
С	Beginning balance					1c				
d	Additions during the year					1d				
e	Distributions during the year					1e				
f	Ending balance					1f				0
2a	Did the organization include an amount or		art X, line 2	1?				Ye	s X	No
b	If "Yes," explain the arrangement in Part >		-4!		/!! t-	000 B				
Part	•							(a) F.		la a ala
4-	<u> </u>	a) Current year	(b) Prior	year	(c) Two years b	аск (с	d) Three years back	(e) Fo	ur years	раск
1a	Beginning of year balance									
b	Net investment earnings, gains,									
С	and losses									
d	Grants or scholarships									
e	Other expenditures for facilities									
·	and programs									
f	Administrative expenses									
g	End of year balance	0		0		0				
2	Provide the estimated percentage of the y	ear end balan	ce held as:							
а	Board designated or quasi-endowment	•	%							
b	Permanent endowment	%								
С	Term endowment ► %									
3a	Are there endowment funds not in the pos	ssession of the	organization	on that a	re held and ad	dministe	ered for the	-		
	organization by:								Yes	No
	(i) unrelated organizations							3a(i)		
	(ii) related organizations							3a(ii)		
b	If "Yes" to 3a(ii), are the related organization		•					3b		
4	Describe in Part XIV the intended uses of									
Part	VI Land, Buildings, and Equipme	ent. See Form	n 990, Par	t X, line	10.					
	Description of investment	(a) Cost or ot (investm		٠,	st or other s (other)		ccumulated reciation	(d) Bo	ook value	e
1a	Land		0		1,622,999				1,62	2,999
b	Buildings		0		59,980,410		38,474,441		21,50	5,969
С	Leasehold improvements		0		0		0			0
d	Equipment	1	0		3,927,983		1,254,390		2,67	3,593
e	Other		0 0-70	!	0		0		05.00	0
ı otal	I. Add lines 1a through 1e. (Column (d) mu	sı equal Form	990, Part X	., coiumr	ו (ש), ווחפ 1U(C	<i></i>	🚩 📗		25,80	2,561

Part VII

Schedule D (Form 990) 2010 Page 3

Investments—Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of value Cost or end-of-year m	
(1) Financial derivatives	0	Cost of end-of-year in	arket value
(2) Closely-held equity interests	0		
(3) Other	0		
(A)	0		
(B)	0		
(C)	0		
(D)	0		
(E)	0		
(F)	0		
(G)	0		
(H)	0		
(1)	0		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	0		
Part VIII Investments—Program Relat	ed. See Form 990, Part X	, line 13.	
(a) Description of investment type	(b) Book value	(c) Method of value	
		Cost or end-of-year m	arket value
(1)	0		
(2)	0		
(3)	0		
(4)	0		
(5)	0		
(6)	0		
(7)	0		
(8) (9)	0		
(10)	0		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)	0		
Part IX Other Assets. See Form 990,	,		
·	a) Description		(b) Book value
(1)	-,		0
(2)			0
(3)			0
(4)			0
(5)			0
(6)			0
(7)			0
(8)			0
(9)			0
(10)			0
Total. (Column (b) must equal Form 990, Part X,		<u> </u>	0
Part X Other Liabilities. See Form 99	90, Part X, line 25.		
1. (a) Description of liability	(b) Amount		
(1) Federal income taxes	0		
(2) OTHER CURRENT LIABILITIES	1,930,663		
(3) OTHER LIABILITIES	385,273		
(4)	0		
(5)	0		
(6)	0		
(7)	0		
(8)	0		
(9)	0		
(10)	0		
(11) Total (Column (h) must equal Form 990, Part X, col. (B) line 25.)	2 245 026		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. FIN 48 (ASC 740) Footnote. In Part XIV, provid	2,315,936	no organizationia financial status	nonto that renerts the
A FINITION OF THE PROPERTY OF A PART XIV DIOVIG	e ine text of the toothote to th	ae organization s financial statem	THUS THAT THOUSE THE

organization's liability for uncertain tax positions under FIN 48 (ASC 740).

72-0423603

Schedule D (Form 990) 2010 Page **4**

Oonloa	and B (1 of m coco) 2010		raye 🕶
Par	Reconciliation of Change in Net Assets from Form 990 to Audited Financial S	tateme	ents
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	73,951,656
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	60,653,811
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	13,297,845
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	
9	Total adjustments (net). Add lines 4 through 8	9	0
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	13,297,845
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Retu	ırn
1	Total revenue, gains, and other support per audited financial statements	1	73,951,656
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIV.)		
е	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	73,951,656
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV.)		
С	Add lines 4a and 4b	4c	0
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		73,951,656
Par	Reconciliation of Expenses per Audited Financial Statements With Expenses	per Re	_
1	Total expenses and losses per audited financial statements	1	60,653,811
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIV.)	_	
е	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	60,653,811
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV.)	_	
С	Add lines 4a and 4b	4c	0
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	60,653,811

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Part X Line 2: "The Foundation is a nonprofit organization and exempt from federal income

taxes under Section 501(c)(3) of the Internal Revenue Code. Therefore, no provision for

income taxes has been made in the financial statements, but the Foundation is required to

file an annual information tax return. The Foundation is also required to review various

tax positions it has taken with respect to its exempt status and determine whether in fact

it is a tax exempt entity. The Foundation must also consider whether it has nexus in

jurisdictions in which it has income and whether a tax return is required in those

jurisdictions. In addition, as a tax exempt entity, the Foundation must assess whether it

Part XIV Supplemental Information (continued)

Part X Line 2 has any tax positions associated with unrelated business income subject to income tax. The Foundation does not expect its positions to change significantly over the next twelve months. Any penalties related to late filing or other requirements would be recognized as expense in the Foundation's accounting records.

Part X Line 2 The Foundation files U.S. federal Form 990 for informational purposes. The

Foundation's federal income tax returns for the tax years 2007 and beyond remain subject to examination by the Internal Revenue Service. Since its initial incorporation in 1924, the Foundation has been exempt from federal and state income tax under Section 501(c)(3) of the Internal Revenue Code as a public charity operating a hospital. Due to its contribution of its hospital operations to the Partnership and its new grant making activities, it requested a private letter ruling from the Internal Revenue Service to confirm the continuation of its public charity status. The Service declined to issue such a ruling due to the number of similar transactions and issued a Revenue Ruling Part X Line 2 (Rev. Rul. 98-15) defining the requirements for whole hospital joint ventures such as Rapides Health Services, LLC. The Service declined the Foundation's request to examine its oerations and enter into a closing agreement.

Part X Line 2 After Rev. Rul. 98-15, two court cases focused on the control issue identified by the ruling as determinative of whether the joint venture jeopardized the exempt status of the exempt organization. One of these, St. David's Health Care System, Inc. v. United States, involved facts very similar to those present in the Foundation's ownership of the LLC, and was a victory for the exempt organization whose status had been challenged. Counsel for the Foundation has been at all relevant times and remains of the opinion that any challenge to the Foundation's exempt status would be similarly decided. This opinion is bolstered by Rev. Rul. 2004-51, which, while addressing ancillary activity joint ventures, represents an acknowledgment by the Service that sufficient control may be maintained by the exempt partner in such a venture even though ownership and governance were shared 50-50 with the for-profit venture. It should be noted that even

Schedule D (Form 990) 2010 Page 5

Part XIV Supplemental Information (continued)

Foundation believes that it would continue to be exempt from income tax under Section 501(c)(3) of the Code as a private foundation. Private foundations are subject to more restrictions under the Code than are public charities. These restrictions include statutory prohibitions against self-dealing, excess business holdings, jeopardy investments, and taxable expenditures. In addition, private foundations are subject to an excise tax on their net investment income and are required to make annual distributions of five percent (5%) of the average market value of their non-charitable-use assets for charitable, educational, scientific, and similar purposes. Non-charitable-use assets are assets that are not used or held for use directly in carrying on the organization's exempt purpose; they include assets held for investment and the production of investment income. Part X Line 2 Private foundations are required to publish a notice that their annual reports are available for inspection. These financial statements do not consider the effects of a possible retroactive determination by the Internal Revenue Service that the Foundation is not exempt from taxation or that it is a nonprofit private foundation. Such effects could include income taxes on its earnings, a requirement that it divest itself of a portion of the LLC, excise taxes on net investment income and various penalties. The Contribution Agreement requires that the Partnership, and the Operating Agreement of the LLC requires that the LLC, operate in a fashion so as not to adversely affect the Foundation's tax-exempt status, and support community, civic, charitable and cultural activities at a level at least equal to that of the Rapides Regional Medical Center in the year ended June 30, 1994. It also calls for it to provide \$2.8 million of uncompensated Part X Line 2 care annually to the Alexandria, Louisiana community, as well as continue historic levels in the other communities where it has hospitals."

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Open to Public Inspection

Department of the Treasury

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Name of the organization THE RAPIDES FOUNDATION **Employer identification number**

72-0423603

Form 990 Part I Section 1 Line 1: Additionally, TRF provides funding for projects which effectively address the following philanthropic objectives: 1) Healthy People - To promote healthy behaviors and improve access to healthcare; 2) Education - To increase the level of educational attainment and achievement as the primary path to improved economic, social and health status; 3) Healthy Communities - To improve economic opportunity and family income; and enhanced civic and community opportunities for more effective leaders and organizations. Form 990 Part III Section 1 Line 1: Additionally, TRF provides funding for projects which effectively address the following philanthropic objectives: 1) Healthy People - To promote healthy behaviors and improve access to healthcare; 2) Education - To increase the level of educational attainment and achievement as the primary path to improved economic, social and health status; 3) Healthy Communities - To improve economic opportunity and family income; and enhanced civic and community opportunities for more effective leaders and organizations. Form 990 Part III Section 1 Line 4a This included \$4.9 million of unreimbursed patient care costs, \$0.2 million in community education, community programs and community donations; and \$0.9 million in support of the LSU Family Practice Residency Program. Form 990 Part III Section 1 Line 4b In 2010, 492 patients were seen, 214 Pap smears done, 231 pelvic exams completed, 437 mammograms done, 250 clinical breast exams completed, and 225 take home colorectal cancer tests distributed. A total of \$185,000 in grants was awarded to Louisiana State University at Alexandria and Northwestern State University to support their nursing education programs. TRF awarded nearly \$150,000 in grants during 2010 to four communities in Rapides, Natchitoches, Vernon and Allen parishes as part of TRFs Diet and Physical Activity Initiative. These funds were used to increase healthy eating and physical activity opportunities for adults and youth. Additionally, TRF awarded \$840,000 in two-year grants to eight school districts to improve healthy eating and physical activity opportunities. The school districts used these funds to implement innovative school health

model programs such as CATCH, SPARK and SMART and Healthy Lifestyles. A grant of \$50,000 was

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Form 990 Part III Section 1 Line 4b directed toward a work-site wellness initiative for moms who are breast-feeding. In 2010, as part of TRF's Tobacco Prevention and Control Initiative, TRF ran the "Faces of Tobacco" and "Dear Me" counter-marketing campaigns, both hard hitting media highlights of real people affected by tobacco use. TRF continued to expand its physician referral program, "It's Quitting Time," which encourages Central Louisiana doctors to give resources to their patients who use tobacco. Community and school grants totaling \$414,000 supported programs such as "Tars Wars" curriculum in 4th and 5th grades, "Throw Out Big Tobacco" football events, and "Kick Butts Day" events in the schools. Selected long-term goals (2012) for the Healthy People Initiative include: Decrease current smoking among youth from 24.6% in 2007 to 17.1%. Decrease current smoking in adults from 24.9% in 2005 to 20%. Decrease the percentage of overweight adults from 68% to 67%. Decrease the percentage of adolescents who are overweight from 32% to 27.7%.• Increase percentage of adults participating in moderate physical activity for at least 30 minutes per day 5 days per week from 24% to 35%. Increase the percentage of adolescents engaging in moderate physical activity for 30 minutes 5 days per week from 20% to 30%. Increase the percentage of adults who eat 5 servings of fruits and vegetables per day from 32% to 43.5%.• Increase the percentage of adolescents who eat 5 servings of fruits and vegetables per day from 14% to 17.5%. Increase the percentage of adults with a specific source of ongoing primary care from 72% in 2005 to 85%.

Form 990 Part III Section 1 Line 4c During 2010 TRF, through its Orchard Foundation supporting organization, began partnering with high schools in its region to offer Career Ready courses through ACT and Work Keys testing for National Career Readiness Certification (NCRC). TRF also began discussions with area businesses about expanding Industry Based Certification classes offered in area high schools. Grants totaling \$250,000 were made to nine Central Louisiana parish school districts to support career and technical training in the schools. Nineteen Central Louisiana professionals graduated from Cenla Boardbuilders in 2010, a TRF Community Development Works (CDW) program that trains emerging leaders to become active in their communities as members of nonprofit boards of directors. The professionals went

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Form 990 Part III Section 1 Line 4c through a series of sessions in 2010 to learn the roles and responsibilities of being effective board members. After completing the training, they were each matched with a nonprofit organization and will now serve on their boards. Through its free training classes, CDW trained local nonprofit organizations and individuals in issues that they deal with every day, including grant writing, financial management, fundraising and marketing. More than 430 individuals took these free courses in 2010. Under its Nonprofit Works program, CDW awarded grants totaling \$100,000 to four local organizations. The grants will be used to expand the governance, organizational development and leadership capacities of the organizations through personalized technical assistance and training over a two-year period. Also during 2010, five organizations receiving grants during 2009 continued their development work under the program. Selected long-term goals (2012) for the Healthy Communities Initiative include: Grow the real median household income to \$34,000. (5-yr growth rate of 1.2%). Increase the importance of citizen-led efforts in the community to 85%. Increase the number of residents who volunteer frequently to 25%. Increase the number of residents who engage frequently in fundraising for community efforts to 72%. Increase the number of leaders who regularly partner with other organizations to accomplish their missions to 58%. Increase the number of community groups achieving excellence in best practices for nonprofit management to 58%.

Form 990 Part III Section 1 Line 4d The Rapides Foundation's (TRF's) other program services primarily consists of its Education Initiative. During 2010 the nine parish school districts in TRF's area completed their initial strategic plan focused on science, technology, engineering and math, and career and technical education. TRF awarded a total of \$1.6 million in grants to the school districts to support professional development to enhance classroom instruction and administrative leadership. The grants also support the purchase of instructional materials and technology to be used in math and science classes. The Orchard Foundation, TRF's supporting organization, continued its work during 2010 hosting instructional institutes for high school and elementary science and math teachers. A total of 968 teachers attended six institutes during the year. TRF awarded \$300,000 in grants to the

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Orchard Foundation to support its work. In 2010 Louisiana State University received an \$8 million, five-year grant from the U.S. Department of Education to retrain Central Louisiana professionals holding a bachelors degree in a math- or science-related field to teach high school advanced placement math and science classes. The Central Louisiana Academic Residency for Teachers (CART) grant is a collaborative effort between TRF, The Orchard Foundation, nine Central Louisiana parish school districts, LSUA and LSU. During 2010, thirteen residents began their year of master's degree study and classroom instruction under the guidance of a mentor teacher.

Form 990 Part III Section 1 Line 4d TRF has set the following long-term goals for its

Education Initiative: By 2012:• iLEAP (Louisiana's standardized achievement test) test

results will increase to 55% from 52.3%.• 75% of students will attain "Approaching Basic" or

above in language arts, math and science on the iLEAP test.• 25% of students will achieve

"Advanced/Mastery" level on the iLEAP test.• The drop-out rate will decrease from 5.9% to

3.8%.• The demographically adjusted performance score will increase from 1.10% to 3.5%.

Form 990 Part XI Section 1 Line 6-7a The Rapides Foundation Bylaws state that all corporate

powers rest in a Board of Trustees composed of members who are residents of the nine-parish

area of the Foundation. The Trustees are elected by the membership for three-year terms. Thus,

each voting member of the Board is a member of the corporation as defined in the Articles of

the Corporation.

Form 990 Part VI Section 1 Line 11b A final copy of the Form 990 is furnished to the Audit

Committee of The Rapides Foundation Board (TRF) for review and approval, and a meeting is held
to discuss the Form 990 in detail. The meeting is attended by staff that assisted in compiling
the form, as well as, representatives of the external accounting firm who compiled the form.

All Board members receive the final Form 990 copy when it is sent to the Audit Committee, and
all Board members are invited to attend the Audit Committee meeting to review the Form in
detail if they so choose.

Form 990 Part VI Section 1 Line 12c The Rapides Foundation has both a "Staff Code of Ethics and Conduct" and a "Trustee Code of Ethics and Conduct," both of which define and describe

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actions to be taken in the event of conflicts of interest. The "Staff Code of Ethics and Conduct" is monitored and enforced through organizational procedures, controls and daily supervision of employees by the next level of management. The "Trustee Code of Ethics and Conduct" is monitored at each trustee board and committee meeting, because the first agenda item is one in which the meeting chairman asks trustees to disclose any potential conflicts with listed agenda items. A trustee that has a potential conflict of interest with a matter that comes before the board or committee is required to leave the room before the matter is discussed, and a majority vote of the remaining disinterested board trustees determine whether a conflict actually exists. If a conflict is determined to exist, then the conflicted trustee is not allowed to be present during board discussion nor vote on the issue creating the conflict. Each year, trustees and key employees are required to complete a conflict of interest questionnaire to disclose business and personal relationships that could be potential conflicts of interests.

Form 990 Part VI Section 1 Line 15a & b The Rapides Foundation Board Compensation Committee, which is composed of the independent members of its Executive Committee, engages a third-party compensation consultant to provide market information concerning pay and benefits and make compensation structure recommendations for all organization positions. The consultant is provided with job descriptions for all job positions. The consultant then compares those jobs with similar positions at similar types and sizes of organizations. The consultant meets with the Compensation Committee and provides the comparison data, along with their recommendations for pay ranges for each position (minimum, midpoint, maximum). Recommendations are based upon market averages of similar types and sizes of organizations. The process is conducted every three years. In interim years, the consultant recommends inflationary adjustments to pay ranges. The CEO and two directors of the organization are considered key employees. The CEO recommends the pay for the two directors and a salary budget for the remaining employees to the Compensation Committee for approval. The consultant meets with the Compensation Committee independently to discuss recommendations for CEO pay.

Form 990 Part VI Section 1 Line 19 The Rapides Foundation Mission, Philanthropic Objectives,

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Guiding Organizational Objectives, Staff Code of Ethics and Conduct, Trustee Code of Ethics and Conduct, and Annual Report (including financial statements) are all available on the organization's website at www.rapidesfoundation.org http://www.rapidesfoundation.org.

Form 990 Part VI Section Sch H Line 2 Lastly results are made available to others in the community to assist them in planning their community-directed efforts. The Community Health Assessment results are available on TRF website at www.rapidesfoundation.org
http://www.rapidesfoundation.org. TRF engaged the firm, Professional Research Consultants, in second quarter 2010 to complete a community health assessment during 2010.

Form 990 Part VI Section Sch. H Line 3 financial assistance policy, what the qualifications are for assistance, and what documentation is required in order for patients to receive assistance. Hospital registrar staff is trained in financial assistance policies and procedures. The patient is then asked to complete and return the documentation. A patient qualifies for charity care if household income is at or below 200% of the Federal Poverty level.

Form 990 Part VI Section Sch. H Line 4 and births to teenagers under age 20 of 15.3% (10.3% nationally).

Form 990 Part VI Section Sch. H Line 5 With a 2010 overall risk-adjusted mortality index of 0.88 and an overall risk-adjusted complications index of 0.53, RHS provided top-level patient-care outcomes. In 2010, for the fourth year in a row, Rapides Regional Medical Center received the state's highest level healthcare quality award from eQHealth Solutions. In 2009 the Hospital achieved certification as an Advanced Primary Stroke Center, and in 2010 it became an Accredited Cycle III Chest Pain Center - the only one in Central Louisiana. With an annual payroll of \$20 million (Rapides Foundation ownership percentage share), RHS is a significant employer in its communities and paid \$0.5 million (Rapides Foundation share) in property taxes during 2010 that supported such efforts as schools, roads and other infrastructure projects.

Form 990 Part VI Section Sch. H Line 5 In addition to the community benefit provided by Rapides Healthcare System, The Rapides Foundation's 2010 philanthropic activities provided an

Page 2 Name of the organization Employer identification number THE RAPIDES FOUNDATION 72-0423603

additional \$7.4 million in community benefit to the nine-parish service area. This included grants of \$4.6 million and direct charitable activities of \$2.8 million in three primary areas of focus: Healthy People, Healthy Communities, and Education.

SCHEDULE H (Form 990)

Hospitals

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

OMB No. 1545-0047

Open to Public Inspection
Employer identification number

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Department of the Treasury Internal Revenue Service Name of the organization

THE RAPIDES FOUNDATION

► Attach to Form 990. ► See separate instructions.

ı a	i ilialiciai Assistalice al	d Ochtani O	ther Commu	inty Deficines at	0031				
								Yes	No
1a	Did the organization have a financial a				ip to question 6a.		1a	Χ	
b	If "Yes," was it a written policy?						1b	Χ	
2	If the organization had multiple hospital			-	describes applicati	on			
	of the financial assistance policy to its								
	Applied uniformly to all hospital f			ed uniformly to mo	ost hospital facilitie	es			
	Generally tailored to individual ho	•							
3	Answer the following based on the fina	ıncial assistan	ce eligibility crit	eria that applied to	the largest numb	er of			
	the organization's patients during the t								
а	,								
	individuals? If "Yes," indicate which of the fe				for free care:		3a	Χ	
	100% 150%	X 200%	Other	 '-					
b	Did the organization use FPG to deter								
	If "Yes," indicate which of the following	 1	_	— ·	counted care:		3b		Χ
	200% 250%	300%	350%		Other	%			
С	If the organization did not use FPG to								
	determining eligibility for free or discou					ed an			
	asset test or other threshold, regardles					. 41			
4	Did the organization's financial assista						4	V	
E -	tax year provide for free or discounted Did the organization budget amounts for free or						4 5a	X	
5a b	If "Yes," did the organization's financia						<u>5а</u> 5b	^	Х
C	If "Yes" to line 5b, as a result of budge						JU		^
·	discounted care to a patient who was						5c		
6a	Did the organization prepare a commu						6a	Х	
	If "Yes," did the organization make it a						6b	X	
~	Complete the following table using the								
	these worksheets with the Schedule H	-							
7	Financial Assistance and Certain Other		Benefits at Cos	t					
	Financial Assistance and	(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net comm	unity	(f) Pe	ercent
	Means-Tested Government	activities or	served	benefit expense	revenue	benefit exper	nse		total
	Programs	programs (optional)	(optional)					expe	ense
а	Financial Assistance at cost	(optional)							
u	(from Worksheets 1 and 2)		459	687,025	179,165	507	,860	C	0.00%
b	Unreimbursed Medicaid (from			00.,020	,		,000		7.0070
	Worksheet 3, column a)		10,893	12,243,656	7,853,561	4,390	,095	C	0.00%
С	Unreimbursed costs – other means-		,	, ,	, ,	•			
	tested government programs (from								
	Worksheet 3, column b)			0	0		0	C	0.00%
d	Total Financial Assistance and								
	Means-Tested Government		44.050	10.000.001	0 000 700	4 007	055	_	
	Programs	0	11,352	12,930,681	8,032,726	4,897	,955	L	0.00%
_	Other Benefits								
е	Community health improvement services and community benefit								
	operations (from Worksheet 4)			57,958	0	57	,958	_	0.00%
f	Health professions education			37,930		37	,330		7.00 70
•	(from Worksheet 5)			946,512	87,662	858	,850	C	0.00%
g	Subsidized health services (from			0.0,012	3.,302		,		
J	Worksheet 6)			0	0		0	C	0.00%
h	Research (from Worksheet 7)			0	0		0		0.00%
i	Cash and in-kind contributions to								
	community groups (from								
_	Worksheet 8)			158,782	0		,782		0.00%
j	Total. Other Benefits	0	0	1,163,252	87,662 8,120,388	1,075 5,973			0.00%
	Total. Add lines 7d and 7j	0	11,352	14,093,933					

12

13

Sched	ule H (Form 990) 2010								Page 2
Par	activities during the tax	x year, and des							ng
	health of the communi	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offs revenue	0 ()			rcent of expense
1	Physical improvements and housing						0	(0.00%
2	Economic development						0	1	0.00%
3	Community support						0	(0.00%
4	Environmental improvements						0		0.00%
5	Leadership development and training for community members	ı					0	(0.00%
6	Coalition building						0	(0.00%
7	Community health improvement advocacy						0		0.00%
8	Workforce development						0	(0.00%
9	Other						0	(0.00%
10	Total	0	0		0	0	0	(0.00%
Par	Bad Debt, Medicare,	& Collection P	Practices						
Sect	ion A. Bad Debt Expense							Yes	No
1	Did the organization report bad d Association Statement No. 15?.	•			ancial Manage	ement			
2	Enter the amount of the organiza				2	667,606	1		X
2				•		007,000	2		
3	Enter the estimated amount of the	-	•			0			
	to patients eligible under the orga					-	4		
4	Provide in Part VI the text of the f		-						
	expense. In addition, describe the 2 and 3, and rationale for including					ted on lines			
Coot	ion B. Medicare	ig a portion of ba	au debt amour	its as community	benent.				
		. Madiaana (inali.	aliman DOLLama	IN 45	-	40.700.400			
5	Enter total revenue received from	·	_	•		19,722,492			
6	Enter Medicare allowable costs of	-				17,254,860			
7 8	Subtract line 6 from line 5. This is Describe in Part VI the extent to	-	•			2,467,632			
0	benefit. Also describe in Part VI to	-	•			-			
	on line 6. Check the box that des	-		ince used to dete	illille the allio	uni reported			
			harge ratio	X Other S	See Part VI				
Soci	Cost accounting system ion C. Collection Practices	Cost to c	narge ratio	[X] Other 3	ee Fait Vi				
9a	Did the organization have a writte	an daht aallaatiar	a policy during	the tay year?			9a	Х	
b	If "Yes," did the organization's collection				ring the tay year c	ontain provisions	Эа		
D	on the collection practices to be followed						9b	Х	
Par	t IV Management Compa			TOI IIIIdiicidi dəsista	ilice: Describe III i	ait vi	30		
	(a) Name of entity	(b) De	escription of prima	ry	(c) Organization's	(d) Officers, directo	rs, (e) Physic	cians'
		· ·	activity of entity	•	profit % or stock	trustees, or key	pı	ofit % or	r stock
					ownership %	employees' profit %		ownersh	ip %
					0.000/	or stock ownership			0.0001
1					0.00%	0.00			0.00%
2					0.00%	0.00			0.00%
3					0.00%	0.00			0.00%
4					0.00%	0.00			0.00%
5					0.00%	0.00			0.00%
<u>6</u> 7					0.00%	0.00			0.00%
					0.00%	0.00			0.00%
					0.00%	0.00			0.00%
10					0.00%	0.00	_		0.00% 0.00%
11					0.00%				
					0.00%	0.00	/0		0.00%

0.00%

0.00%

0.00%

0.00%

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0.00%

72-0423603

Schedule H (Form 990) 2010 Page **3**

Part V Facility Information									
Section A. Hospital Facilities	l.	90	С	7	0	70	3	Е	
(list in order of size, measured by total revenue per facility,	icen	ene	hild	eac	ritic	?ese	R-	:R-	
from largest to smallest)	sed	ral r	ren	hing	<u>à</u>	arc	24 h	ER-other	
,	Licensed hospital	General medical & surgical	Children's hospita	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	7	
How many hospital facilities did the organization operate	spita	ica	spit	spit	ss h	cility	S		
during the tax year? 1	_	δ	<u>ai</u>	<u> 20</u>	dsor	_			
daming the tax year		urgi			ital				
Name and address		ca							Other (describe)
									Other (describe)
1 Rapides Regional Medical Center	Х	Х					V		
211 Fourth Street	^	^		Х			Х		
Alexandria LA 71301									
2									
3									
4									
5									
6									
7									
•									
8									
9									
10									
11									
12									
13									
···									
14									
17	1								
45									
15									
	-								
16									
		1	1	1		1			

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility:	Rapides Regional Medical Center

Liı	ne N	Number of Hospital Facility (from Schedule H, Part V, Section A): 1	_		
		numity Hankh Needs Assessment /Lines 1 through 7 are entired for 2010)		Yes	No
1	mn	nunity Health Needs Assessment (Lines 1 through 7 are optional for 2010) During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs Assessment)? If "No," skip to line 8	1		
	а	A definition of the community served by the hospital facility			
	b	Demographics of the community			
	c d	Existing health care facilities and resources within the community that are available to respond to the health needs of the community How data was obtained			
	e	The health needs of the community			
	f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
	•	and minority groups			
	g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
	n	The process for consulting with persons representing the community's interests			
		Information gaps that limit the hospital facility's ability to assess all of the community's health needs			
	J	Other (describe in Part VI)			
2 3		Indicate the tax year the hospital facility last conducted a Needs Assessment: 20 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	. 3		
4		Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes,"			
_		list the other hospital facilities in Part VI			
5	а	Did the hospital facility make its Needs Assessment widely available to the public?	. 5		
	b	Available upon request from the hospital facility			
	С	Other (describe in Part VI)			
6	If th	he hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate w (check all that apply):			
	а	Adoption of an implementation strategy to address the health needs of the hospital facility's community			
	b	Execution of the implementation strategy			
	С	Participation in the development of a community-wide community benefit plan			
	d	Participation in the execution of a community-wide community benefit plan			
	е	Inclusion of a community benefit section in operational plans			
	f	Adoption of a budget for provision of services that address the needs identified in the Needs Assessment			
	g	Prioritization of health needs in its community			
	h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
7	i	Other (describe in Part VI) Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	. 7		
Fii	nan	cial Assistance Policy			
8		Did the hospital facility have in place during the tax year a written financial assistance policy that: Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8		
9		Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low income			
		individuals?	. 9		

Part VI Supplemental Information

Complete this part to provide the following information.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Part I line 7, a) The Cost for Charity Care was derived using a cost-to-charge ratio from Schedule H,
Worksheet 2 applied in Worksheet 1. Patient revenue is based on GAAP, and bad debt is not included in
this calculation. No extraordinary items are included in this calculation. Persons served are the total
Charity inpatient admissions plus total Charity outpatient visits. b) Unreimbursed Medicaid Costs were
derived using a cost-to-charge ratio from Schedule H Worksheet 2 applied in Worksheet 3. Patient revenue
is based on GAAP, and bad debt is not included in this calculation. No extraordinary items are included
in this calculation. Persons served are the total Charity inpatient admissions plus total Charity
outpatient visits.
Part III line 4, There was no footnote text describing provision for doubtful accounts or bad debt
included in the organization's 2010 audited financial statements. The methodology to determine the bad
debt expense reported at cost on Part III, Line 2 is to take the ratio of patient care costs to gross
patient charges and multiply this resulting ratio by the gross charges for bad debt accounts. The
provision for doubtful accounts and the allowance for doubtful accounts relate primarily to amounts due
directly from patients. An estimated allowance for doubtful accounts is recorded for all uninsured
Part III line 4, accounts regardless of the aging of those accounts. This allowance is based upon
historic experience of collections and charity approvals. No allowance is made for amounts attributable
to patients who would likely qualify for charity care if documentation had been available. Accounts are
written off when all reasonable internal and external collections efforts have been performed.
Part III line 8, Even though the amount reported for Medicare activity in Section B reflects a surplus
for the year, it should be noted that the amount of patient care costs do not include Medicare

Part VI Supplemental Information

Complete this part to provide the following information.

- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

non-allowable expenses. The amounts reported on Part III, Lines 5-7 have been determined from the
individual facility cost report for the hospital operated by RHS.
Part III line 9b, Collection of outstanding receivables from third-party payers (Medicare, managed-care
payers, etc.) is Rapides Healthcare System's (RHS's) primary source of cash and is critical to its
ability to fund operations. The primary collection risks relate to uninsured patient accounts, including
patient accounts for which the primary insurance carrier has paid the amounts covered by the applicable
agreement, but patient responsibility amounts (deductibles and copayments) remain outstanding. RHS
collection policies include a review of all accounts against certain standard collection criteria, upon
completion of internal collection efforts. Accounts determined to possess positive collectability
attributes are forwarded to a secondary external collections agency, and the other accounts are written
off.
Part III line 9b, The accounts that are not collected by the secondary external collection agency are
written off when they are returned by the collection agency (usually within 12 months). Write-offs are
based upon specific identification, and the write-off process requires a write-off adjustment entry to
the patient accounting system. RHS does not pursue collection of amounts related to patients that meet
the patient accounting system. RHS does not pursue collection of amounts related to patients that meet its quidelines to qualify for charity care. The Rapides Healthcare System "Discount Charity Policy
its guidelines to qualify for charity care. The Rapides Healthcare System "Discount Charity Policy
its guidelines to qualify for charity care. The Rapides Healthcare System "Discount Charity Policy Part III line 9b, for Patients" clearly describes in detail the process that is followed in determining
its guidelines to qualify for charity care. The Rapides Healthcare System "Discount Charity Policy

Part VI Supplemental Information

Complete this part to provide the following information.

- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

code is posted to the account in the billing system. Therefore, no bad debt expense is attributable to
patients eligible under the RHS charity care policy.
Part VI Line 2, The Rapides Foundation (TRF) engages a national expert firm to perform a Community Health
Assessment every three years. The assessment is a systematic, data-driven approach to identifying the
health status, behaviors and needs of the members of the community within the nine-parish (county) TRF
service area. Sample data is compiled through random telephone interviews within the service area and
benchmarked against data from the Centers for Disease Control and Prevention, the U.S. Department of
Health & Human Services, and the PRC National Health Survey. Secondary data are gathered from the
Centers for Disease Control & Prevention, the ESRI BIS Demographic Portfolio, Louisiana Commission on Law
Enforcement, Louisiana Department of Health & Hospitals and the National Center for Health Statistics.
The assessment results are reviewed by TRF management and its Board and inform the organization's
philanthropic efforts. The assessment is used by Rapides Healthcare System management and its Board's
Community Benefit Committee for its hospitals' community benefit planning. (see Sch. O)
Part VI Line 3, A "Notice to Patients" is posted at inpatient and emergency department admitting
locations. The notice contains the following language: "An uninsured discount policy is available to
patients without insurance coverage for medically necessary services. A charity care discount policy is
available for certain qualifying patients." Charity care and discount policies are available on the
organization's website in both English and Spanish. As soon as possible after admission, all uninsured
patients are screened by an on-site third-party firm hired specifically to determine if patients meet
government program eligibility criteria. The firm's personnel are specifically trained in Medicaid

Part VI Supplemental Information

Complete this part to provide the following information.

- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Medicare and other government program eligibility criteria and application procedures. If the patient
meets program eligibility criteria, then assistance is provided to the patient for enrollment. If the
patient does not meet program qualifications, the patient is given a financial assistance application and
letter. Hospital staff explains the hospital's (see sch. O)
Part VI Line 4, The Rapides Foundation (TRF) serves a largely rural nine-parish (county) area of central
Louisiana. These parishes include Allen, Avoyelles, Catahoula, Grant, LaSalle, Natchitoches, Rapides,
Vernon, and Winn. Eight of the nine parishes in the service area are federally designated as medically
underserved in terms of primary care access. In 2009 the median income level in the nine-parish
region ranged between \$23,697 in Catahoula Parish to \$32,682 in Vernon Parish, all far below the US
median income of \$44,552.An estimated 35.8% of all households in the TRF service area have annual
incomes below \$20,000, compared to 21.5% nationally. The population of the region was 67.8% white, 29.1%
black and 3.1% other. In 2010, 22.0% of adults aged 18 to 64 in the TRF service area self reported
that they had no health insurance coverage. Another 18.6% reported coverage by Medicaid and Medicare.
Challenges in the region include infant mortality of 10.1% in 2004 - 2006, compared to 6.9% nationally,
(see sch. O)
Part VI Line 5, Rapides Regional Medical Center maintains an open medical staff; medical staff
credentialing is strictly based upon education, certification and other generally accepted objective
professional requirements. The hospital maintains an open emergency room, treating all patients
regardless of their ability to pay. The hospital accepts Medicare, Medicaid and other Government-insured
patients, despite the fact that payments from these programs do not normally reimburse the hospital fully

Part VI Supplemental Information

Complete this part to provide the following information.

- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

for the costs of services rendered to patients. The Board of Directors of the Rapides Healthcare System
(RHS) and the Board of Trustees of Rapides Regional Medical Center both include members of the local
community, who are focused on the quality of healthcare and availability of medical services in their
community. The RHS Board has a standing Community Benefit Committee. Both boards of directors and the
hospital management team are heavily focused on quality and safety, and the hospital invests in services
and technology necessary to provide the best care possible for patients (see schedule O).

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

Open to Public Inspection

Name of the organization **Employer identification number** THE RAPIDES FOUNDATION 72-0423603 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and X Yes 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II (f) Method of valuation 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant (book, FMV, appraisal, or government or assistance if applicable grant cash assistance non-cash assistance other) (1) Accion Texas, Inc. 2014 S. Hackberry San Antonio, TX 78210 74-2712770 501(c)(3) 81.250 0 Healthy Communities (2) Action Agency of Avoyelles P. O. Box 2502 Leesville, LA 71446 72-0899724 501(c)(3) 10,000 0 Healthy People (3) Allen Parish School Board 0 P.O. Drawer C Oberlin, LA 70655 72-6000020 Gov 111,390 Education (4) Allen Parish School Board 19,750 0 P.O. Drawer C Oberlin, LA 70655 72-6000020 Gov Healthy Communities (5) Allen Parish School Board Healthy People P.O. Drawer C Oberlin, LA 70655 72-6000020 Gov 85,000 0 (6) American Red Cross 425 Bolton Av Alexandria, LA 71301 53-0196605 501(c)(3) 190,000 O Heathy People (7) Avoyelles Sch Board 221 Tunica Dr. W Marksville, LA 71351 72-6000115 Gov 145,230 O Education (8) Avoyelles Sch Board 221 Tunica Dr W Marksville, LA 71351 72-6000115 Gov 25,750 0 Healthy Communities (9) Avoyelles Sch Board 221 Tun-Drive W Marksville, LA 71351 72-6000115 Gov 128,000 O Healthy People (10) Boys-Girls Clubs-Cent La Box 5247 Alexandria, LA 71307 50,000 **Healthy Communities** 72-0845372 501(c)(3) O (11) Boys-Girls Club-El Camino R. Box 2063 Natchitoches, LA 71457 72-1166548 501(c)(3) 50,000 **Healthy Communities** (12) Catahoula School Board Box 71,910 290 Harrisonburg, LA 71340 72-6000268 Gov Education 27 Enter total number of section 501(c)(3) and government organizations

0

THE RAPIDES FOUNDATION 72-0423603

Schedule I (Form 990) (2010)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of (e) Method of valuation (book, (f) Description of non-cash assistance recipients cash grant non-cash assistance FMV, appraisal, other) 0 3 0 0 5 0

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Part I Line 2 After grant approval, but prior to funding, grantees develop and submit for approval a work plan and budget for use of the grant funds awarded. On a quarterly or semi-annual basis, the Rapides Foundation (TRF) requires that grantees submit narrative reports and budget expenditure reports, which compare actual activities completed compared to approved work plans and actual expenditures compared to approved budgets. At the end of the grant term, the grantees are required to submit cumulative reports detailing the interventions completed, evaluating their effectiveness and itemizing expenses compared to the approved budgets. Unspent funds must be repaid to the Foundation in accordance with written grant agreements. Grantees may submit requests to approve budget line item changes. As a practice TRF does not approve work plan or budget changes which diverge from the original grant purpose and intent.

0

6

7

Part I Line 2 TRF, at its expense and option, performs random, periodic reviews of the grantees' internal records to verify the accuracy of reporting. If appropriate, repayment of inappropriate expenditures is requested. Failure to report expenditures or to repay unspent or inappropriately spent funds will result in 1) withholding of additional payments on existing grants or 2) prevent

THE RAPIDES FOUNDATION 72-0423603

Schedule I (Form 990) (2010)

Part III	Grants and Other Assistance to In	dividuals in the	United States. Com	plete if the organiza	ation answered "Yes" to	Form 990, Part IV, line 22.
	Part III can be duplicated if additiona	l space is needed	l .			
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1		0	0	0		
2		0	0	0		
3		0	0	0		
4		0	0	0		
5		0	0	0		
6		0	0	0		
			5	<u> </u>		

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

consideration of future grant requests. Large grant initiatives are evaluated by TRF utilizing third-party evaluation firms. The evaluations measure the effectiveness of the chosen intervention in achieving the initiative intended outcomes as well as the effectiveness of the initiative implementation. Evaluations serve to provide TRF feedback which can be utilized to improve program implementation.

Continuation Sheet for Schedule I (Form 990)

Name of the organization

Employer identification number

THE RAPIDES FOUNDATION

72-0423603

THE RAPIDES FOUNDATION						72-0423603	
Part II Continuation of Grants	and Other Ass	sistance to Gove	ernments and Or	ganizations in t	he United States		
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(13) Catahoula School Board Box							
290 Harrisonburg, LA 71340	72-6000268	Gov	12,750	0			Healthy Communities
(14) Catahoula School Board Box							
290 Harrisonburg, LA 71340	72-6000268	Gov	35,000	0			Healthy People
(15) Cenla Advantage Partnership							
P.O. Box 465 Alexandria, LA 71309	65-1267691	501(c)(3)	629,000	0			Healthy Communities
(16) Central LA Area Health Edu Center							
2225 N Bolton Av Alexandria, LA 71303	72-1204210	501(c)(3)	150,000	0			Healthy People
(17) Central LA Breastfeeding Coalition							
P.O. Box 1364 Alexandria, LA 71309	20-3946476	501(c)(3)	50,000	0			Healthy People
(18) City of Leesville							
101 W. Lee Street Leesville, LA 71446	72-6000665	Gov	37,703	0			Healthy People
(19) City of Natchitoches							
P.O. Box 37 Natchitoches, LA 71458	72-6000931	Gov	45,000	0			Healthy People
(20) Fit Families for Cenla							
P.O. Box 14654 Alexandria, LA 71315	26-2233625	501(c)(3)	20,000	0			Healthy People
(21) Grant Parish School Board							
P.O. Box 208 Colfax, LA 71417	72-6000494	Gov	101,520	0			Education
(22) Grant Parish School Board							
P.O. Box 208 Colfax, LA 71417	72-6000494	Gov	18,000	0			Healthy Communities
(23) Grant Parish School Board							
P.O. Box 208 Colfax, LA 71417	72-6000494	Gov	90,000	0			Healthy People
(24) LaSalle Parish School Board							
P.O. Drawer 90 Jena, LA 71342	72-6000656	Gov	81,780	0			Education
(25) LaSalle Parish School Board							
P.O. Drawer 90 Jena, LA 71342	72-6000656	Gov	14,500	0			Healthy Communities
(26) LaSalle Parish School Board							
P.O. Drawer 90 Jena, LA 71342	72-6000656	Gov	50,000	0			Healthy People
(27) LSU Agricultural Center							
P.O. Box 25071 Baton Rouge, LA 70894	72-6000848	Gov	50,000	0			Healthy People
(28) Natchitoches Parish School Board							
P.O. Box 16 Natchitoches, LA 71458	72-0629556	Gov	157,920	0			Education
(29) Natchitoches Parish School Board							
P.O. Box 16 Natchitoches, LA 71458	72-0629556	Gov	28,000	0			Healthy Communities

Continuation Sheet for Schedule I (Form 990)

Name of the organization

THE RAPIDES FOUNDATION

72-0423603

THE RAPIDES FOUNDATION						72-0423603				
Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
(30) Natchitoches Parish School Board										
P.O. Box 16 Natchitoches, LA 71458	72-0629556	Gov	157,500	0			Healthy People			
(31) Rapides Parish District Attorney										
701 Murray Street Alexandria, LA 71301	72-1101569	Gov	10,000	0			Healthy People			
(32) Rapides Parish School Board										
P.O. Box 1230 Alexandria, LA 71309	72-6001133	Gov	442,740	0			Education			
(33) Rapides Parish School Board										
P.O. Box 1230 Alexandria, LA 71309	72-6001133	Gov	78,500	0			Healthy Communities			
(34) Rapides Parish School Board										
P.O. Box 1230 Alexandria, LA 71309	72-6001133	Gov	307,500	0			Healthy People			
(35) Rapides Station Comm. Ministries										
P.O. Box 8233 Alexandria, LA 71306	72-1168175	501(c)(3)	50,000	0			Healthy Communities			
(36) S, W. LA Area Health Edu 103 Ind-										
ependence Blvd. Lafayette, LA 70506	72-1191867	501(c)(3)	29,000	0			Healthy People			
(37) Cent. LA Coalition-Homelessness										
P.O. Box 1303 Alexandria, LA 71309	72-1247718	501(c)(3)	50,000	0			Healthy Communities			
(38) Orchard Foundation 1101 4th										
Street, Suite 101C Alexandria, LA 71301	87-0730768	501(c)(3)	300,000	0			Education			
(39) Orchard Foundaiton 1101 4th										
Street, Suite 101C Alexandria, LA 71301	87-0730768	501(c)(3)	340,000	0			Healthy Communities			
(40) Town of Oberlin										
P.O. Box 370 Oberlin, LA 70655	72-6001763	Gov	50,000	0			Healthy People			
(41) Vernon Parish School Board										
201 Belview Road Leesville, LA 71446	72-6001443	Gov	215,730	0			Education			
(42) Vernon Parish School Board										
201 Belview Road Leesville, LA 71446	72-6001443	Gov	38,250	0			Healthy Communities			
(43) Vernon Parish School Board										
201 Belview Road Leesville, LA 71446	72-6001443	Gov	190,000	0			Healthy People			
(44) Winn Parish School Board										
P.O. Box 430 Winnfield, LA 71483	72-6001620	Gov	81,780	0			Education			
(45) Winn Parish School Board										
P. O. Box 430 Winnfield, LA 71483	72-6001620	Gov	14,500	0			Healthy Communities			
(46) Winn Parish School Board										
P.O. Box 430 Winnfield, LA 71483	72-6001620	Gov	70,000	0			Healthy People			

Continuation Sheet for Schedule I (Form 990)

Employer identification number Name of the organization THE RAPIDES FOUNDATION 72-0423603 Continuation of Grants and Other Assistance to Individuals in the United States (a) Type of grant or assistance (b) Number of (d) Amount of (e) Method of valuation (book, (c) Amount of (f) Description of non-cash assistance recipients cash grant non-cash assistance FMV, appraisal, other) 13 15 16 17 18 19 20

26

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

THE RAPIDES FOUNDATION

Questions Regarding Compensation

Employer identification number

72-0423603

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all	ID		
2	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5–9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
6	If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
a b	The organization?	6a 6b		X
D	Any related organization?	OD		^
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
9	in Part III	8		X
J	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

72-0423603 Schedule J (Form 990) 2010

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)–(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

-		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	reported in prior Form 990 or Form 990-EZ
Joseph R. Rosier, Jr.	(i) (ii)	273,685 0	0	475 0	24,500 0	8,442 0	307,102 0	264,276 0
Kathleen F. Nolen	(i) (ii)	165,000 0	0	254 0	16,500 0	5,062 0	186,816 0	150,160
3 Annette Beuchler	(i) (ii)	132,000		75 0	13,200	8,291 0	153,566 0	0 127,485 0
4	(i) (ii)	0	- J	0	,	0	0	0
5	(i) (ii)	0	- J	0	0	0	0	0
6	(i) (ii)	0	- J	0	0	0	0	0
7	(i) (ii)	0	- J	0	0	0	0	0
8	(i) (ii)	0	0	0	0	0	0	0
	(i)	0	0	0	0	0	0	0
9	(ii) (i)	0	0	0	0	0	0	0
	(ii) (i)	0	0	0	0	0	0	0
	(ii) (i)	0	0	0	0	0	0	0
12	(ii) (i)	0	0	0	0	0	0	0
13	(ii) (i)	0	0	0	0	0	0	0
14	(ii)	0	0	0	0	0	0	0
_15	(ii)	0	0	0	0	0	0	0
16	(ii)	0	0	0	0	0	0	0

Page 2

THE RAPIDES FOUNDATION 72-0423603

Schedule J (Form 990) 2010

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047
2010

(f)

Direct controlling

Department of the Treasury Internal Revenue Service

 \blacktriangleright Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► S

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

► See separate instructions.

(c)

Legal domicile (state

(d)

Total income

(e)

End-of-year assets

Open to Public Inspection

Name of the organization

THE RAPIDES FOUNDATION

72-0423603

(b)

Primary activity

Traine, address, and Environdistegulated entity		1 111116	ily dollvity		reign country)	10	Line Line	a or year assets	entity	
(1)							0	0		
(2)										
(3)							0	0		
(4)							0	0		
(5)							0	0		
(6)							0	0		
Part II Identification of Related Tax-Exempt Orgone or more related tax-exempt organization			the organizat	tion a	nswered "Ye	es" to I	Form 990, Part	IV, line 34 bed	ause it ha	ad
(a) Name, address, and EIN of related organization		(b) y activity	(c) Legal domicile or foreign cou		(d) Exempt Code s	section	(e) Public charity status (if section 501(c)(3))	(f) Direct control entity	ing Section cor	(g) 512(b)(13 ntrolled ntity?
									Yes	No
(1) CMAP Express 02-0751416					= 0.4 () (O)			TDE ()		
1101 Fourth Street, Alexandria, LA 71301 (2) The Orchard Foundation 87-0730768	Healthcare	Access	LA		501(c)(3)		11, Type 1	TRF (a)		X
1101 Fourth Street, Alexandria, LA 71301	Education		LA		501(c)(3)		11, Type 1	TRF (a)		X
(3)							, .,,,,			
(4)								() = 5		
(5)								(a) - The Rap	ides	+
(3)								Founda	ation	
(6)										
(7)										+

(a)

Name, address, and EIN of disregarded entity

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets		h) ortionate itions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	i) eral or aging ner?	(k) Percentage ownership
				3601013 312-314)			Yes	No		Yes	No	
(1) Rapides Health-												
Care System, LLC,					0	0						%
(2) 61-1267229												
211 Fourth Street,					0	0						%
(3) Alexandria												
LA 71301	Hospital	LA	N/A	Related	3,066,644	43,999,333		Χ	0		Χ	26.00%
(4)					0	0			0			%
(5)					0	0			0			%
(6)					0				0			%
(7)					0				0			%

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV. line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1)						0	0) %
(2)						0	0) %
(3)						0	C) %
(4)						0	C) %
(5)						0	C) %
(6)						0	C) %
(7)						0	C) %

Schedule R (Form 990) 2010 THE RAPIDES FOUNDATION 72-0423603 Page **3**

Yes

Χ

1a

1b

1c

1d

1e

1f

No

Χ

Χ

Χ

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

g	Purchase of assets from other organization(s)			1g		X
h	Exchange of assets			1h		Χ
i	Lease of facilities, equipment, or other assets to other organization(s)			1i	Χ	
j	Lease of facilities, equipment, or other assets from other organization(s)			1j		Χ
k	Performance of services or membership or fundraising solicitations for other organization(s)			1k		Χ
1	Performance of services or membership or fundraising solicitations by other organization(s)			11	Χ	
m	Sharing of facilities, equipment, mailing lists, or other assets			1m		Χ
n	Sharing of paid employees			1n		Χ
0	Reimbursement paid to other organization for expenses			10		Χ
р	Reimbursement paid by other organization for expenses			1р		Χ
q	Other transfer of cash or property to other organization(s)			1q		Χ
r	Other transfer of cash or property from other organization(s)			1r	Χ	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this	line, including covered	relationships and tran	saction th	hresho	olds.
	(a)	(b)	(c)		(d)	
	(a) Name of other organization	Transaction	(c) Amount involved	Method of	f determ	_
				Method of		_
/A) TI	Name of other organization	Transaction type (a-r)	Amount involved	Method o amour	f determ nt involve	ed
(1) Th		Transaction		Method o amour	f determ nt involve	ed
	Name of other organization e Orchard Foundation	Transaction type (a-r)	Amount involved	Method o amour Grant Agı	f determ nt involve	ed
	Name of other organization	Transaction type (a-r)	Amount involved	Method o amour Grant Agı	f determ nt involve	ed
(2) Th	Name of other organization e Orchard Foundation e Orchard Foundation	Transaction type (a–r)	Amount involved 656,803	Method o amour Grant Ago Accountir	reeme	nt stem
(2) Th	Name of other organization e Orchard Foundation	Transaction type (a-r)	Amount involved	Method o amour Grant Ago Accountir	reeme	nt stem
(2) Th	Name of other organization The Orchard Foundation The Orchard Foundation MAP Express	Transaction type (a–r)	Amount involved 656,803 150,623 800,000	Method o amour Grant Agr Accountin Grant Agr	reeme	nt stem
(2) Th	Name of other organization e Orchard Foundation e Orchard Foundation	Transaction type (a–r)	Amount involved 656,803	Method o amour Grant Agr Accountin Grant Agr	reeme	nt stem
(2) Th	Name of other organization Be Orchard Foundation Be Orchard Foundation MAP Express MAP Express	Transaction type (a–r)	Amount involved 656,803 150,623 800,000 580,882	Method o amour Grant Agr Accounting Grant Agr Accounting	reeme	nt stem stem
(2) Th	Name of other organization The Orchard Foundation The Orchard Foundation MAP Express	Transaction type (a–r)	Amount involved 656,803 150,623 800,000	Method o amour Grant Agr Accounting Grant Agr Accounting	reeme	nt stem stem
(2) Th (3) Ch (4) Ch (5) Ch	Name of other organization Be Orchard Foundation Be Orchard Foundation MAP Express MAP Express	Transaction type (a–r)	Amount involved 656,803 150,623 800,000 580,882	Method o amour Grant Agi Accountir Grant Agi Accountir Written C	reeme ng Sys reeme	nt stem stem stem
(2) Th (3) Ch (4) Ch (5) Ch	Name of other organization The Orchard Foundation The Orchard Foundation MAP Express MAP Express MAP Express	Transaction type (a–r)	Amount involved 656,803 150,623 800,000 580,882 202,800 3,093,901	Method o amour Grant Agi Accountir Grant Agi Accountir Written C	reeme ng Sys reeme ng Sys contract	nt stem stem stem stem stem stem stem ste

Schedule R (Form 990) 2010 THE RAPIDES FOUNDATION 72-0423603 Page **4**

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	Are all sec	d) partners ction (c)(3) zations?	(e)	Disprop	f) ortionate tions?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana	h) eral or aging ner?
			Yes	No		Yes	No		Yes	No
(1)					0			0		
(2)					0			0		
(3)					0			0		
(4)					0			0		
(5)										
(6)					0			0		
(7)					0			0		
(8)					0			0		
(9)					0			0		
(10)					0			0		
(11)					0			0		
(12)					0			0		
(13)					0			0		
(14)					0			0		
					0			0		<u> </u>
(15)					0			0		
(16)					0			0		

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

Depreciation Expense Report As of December 31, 2010

Book = Internal FYE Month = December

Sys No	In Svc Date	Acquired Value	P Depr T Meth	Est Life	Salv/168 Allow Sec 179	Depreciable Basis	Prior Thru	Prior Accum Depreciation	Depreciation This Run	Current YTD Depreciation	Current Accum Depreciation	Key Code
G/I Ac	set Acct No	- 100040										
	02/02/02		R NoDep	00 00	0.00	59,900.17	11/20/10	0.00	0.00	0.00	0.00	
	2 10/01/05	235,000.00		00 00	0.00	235,000.00		0.00	0.00	0.00 0.00	0.00 0.00	
	Asset Acct	294,900.17	т. товор	00 00	0.00	294,900.17	11/00/10	0.00	0.00	0.00		•
	0 = 190949	201,000.17			0.00	234,300.17		0.00	0.00	0.00	0.00	
	s disposals	0.00			0.00	0.00		0.00			0.00	
aı	nd transfers										0.00	
	Count = 0											
N	let Subtotal	294,900.17			0.00	294,900.17		0.00	0.00	0.00	0.00	
	Count = 2											
G/I Ass	set Acct No =	= 190950										
	03/06/95		P SLMM	07 00	0.00	966 60	11/30/10	966.60	0.00	0.00	966.60	
	03/06/95		P SLMM	07 00	0.00		11/30/10	208.14	0.00	0.00	208.14	
	03/30/95		P SLMM	07 00	0.00		11/30/10	969.84	0.00	0.00	969.84	
	09/01/03	4,778.81		07 00	0.00		11/30/10	4,778.81	0.00	0.00	4,778.81	
300013	07/07/95	1,649.28	P SLMM	07 00	0.00		11/30/10	1,649.28	0.00	0.00	1,649.28	
300014	10/01/03	1,040.04	P SLMM	07 00	0.00		11/30/10	1,040.04	0.00	0.00	1,040.04	
300015	09/01/03	752.65	P SLMM	10 00	0.00	752.65	11/30/10	751.62	0.00	1.03	752.65	
	10/01/03	407.47	P SLMM	10 00	0.00	407.47	11/30/10	406.45	0.00	1.02	407.47	
	03/26/96	13,000.00		07 00	0.00	13,000.00	11/30/10	13,000.00	0.00	0.00	13,000.00	
	06/01/04	1,483.28	P SLMM	07 00	0.00	1,483.28	11/30/10	1,407.48	0.00	75.80	1,483.28	
	06/01/04	2,347.92		10 00	0.00	2,347.92		2,115.97	16.72	231.95	2,347.92	
	07/01/04	1,284.12		07 00	0.00	1,284.12		1,198.84	0.00	85.28	1,284.12	
	06/01/03	1,010.88		07 00	0.00	1,010.88		1,010.88	0.00	0.00	1,010.88	
	06/01/03	3,495.96		07 00	0.00	3,495.96		3,495.96	0.00	0.00	3,495.96	
300025		1,057.32		07 00	0.00	1,057.32		776.64	12.59	151.05	927.69	
300027 300028		1,405.00		07 00	0.00	1,405.00		1,405.00	0.00	0.00	1,405.00	
	03/01/06	2,476.44 7,183.08		07 00 07 00	0.00 0.00	2,476.44		1,729.01	29.49	353.79	2,082.80	
300031		1,398.72		07 00	0.00	7,183.08 1,398.72		4,977.62	85.52	1,026.17	6,003.79	
	09/01/03	17,075.30		07 00	0.00	17,075.30		1,398.72 13,114.21	0.00	0.00	1,398.72	
		35,260.16		07 00	0.00	35,260.16		33,316.75	0.00 0.00	1,626.22 1,943.41	14,740.43 35,260.16	
	04/01/05	2,018.10		07 00	0.00	2,018.10		1,382.28	24.03	288.31	1,670.59	
	05/01/05	5,739.66		07 00	0.00	5,739.66		3,928.95	68.33	819.95	4,748.90	
	09/30/03	1,959.77		07 00	0.00	1,959.77		1,959.77	0.00	0.00	1,959.77	
300045	04/01/03	758.41	P SLMM	10 00	0.00	758.41		512.84	6.32	75.84	588,68	
300046	04/01/03	89,336.76	P SLMM	10 00	0.00	89,336.76		60,481.68	744.48	8,933.69	69,415.37	
300048	04/21/03	3,092.25		05 00	0.00	3,092.25	11/30/10	3,092.25	0.00	0.00	3,092.25	
	04/22/03	2,377.54	P SLMM	03 00	0.00	2,377.54	11/30/10	2,377.54	0.00	0.00	2,377.54	
	08/01/03	33,849.05 F		10 00	0.00	33,849.05	11/30/10	21,793.91	282.08	3,384.91	25,178.82	
	08/01/03	13,264.26 F		10 00	0.00	13,264.26		8,619.43	110.54	1,326.43	9,945.86	
	07/01/03	3,987.39 F		15 00	0.00	3,987.39		1,728.83	22.16	265.83	1,994.66	
	05/20/03	1,104.45 F		15 00	0.00	1,104.45		681.63	6.14	73.63	755.26	
	05/30/03	1,826.29 F		03 00	0.00	1,826.29		1,826.29	0.00	0.00	1,826.29	
	08/01/03	2,671.26 F		10 00	0.00	2,671.26		1,736.13	22.27	267.14	2,003.27	
	08/01/03	3,749.76 F		10 00	0.00	3,749.76		2,436.98	31.25	374.98	2,811.96	
	10/01/03	11,731.56 F		10 00	0.00	11,731.56		7,429.16	97.77	1,173.17	8,602.33	
	09/01/03 08/20/03	4,481.91 F		10 00	0,00	4,481.91		2,875.19	37.35	448.19	3,323.38	
	09/18/03	748.65 F 1,950.00 F		05 00 05 00	0.00	748.65		748.65	0.00	0.00	748.65	
	10/01/03	635.81 F		10 00	0.00 0.00	1,950.00 635.81		1,950.00	0.00	0.00	1,950.00	
	12/01/03	2,032.50 F		15 00	0.00	2,032.50		399.58 826.50	5.30 11.30	63.58 135.51	463.16 962.01	

Depreciation Expense Report As of December 31, 2010

Book = Internal FYE Month = December

	ionai – bo	COMBO										
	In Svc	Acquired I	Depr	Est	Salv/168 Allow	Depreciable	Prior	Prior Accum	Depreciation	Current YTD	Current Accum	Key
Sys No	Date	Value -	Γ Meth	Life	Sec 179	Basis	Thru	Depreciation	This Run	Depreciation	Depreciation	Code
	set Acct No											
	12/03/03	2,760.26 F		05 00	0.00		11/30/10	2,760.26	0.00	0.00	2,760.26	
	12/03/03	9,600.00 F		10 00	0.00		11/30/10	5,840.00	80.00	960.00	6,800.00	
	01/01/04	1,051.37 F		05 00	0.00		11/30/10	1,050.00	0.00	0.00	1,050.00	
	12/30/03	2,226.64 F		10 00	0.00		11/30/10	1,337.64	18.56	222.67	1,560.31	
	02/25/04	2,828.61 F		05 00	0.00		11/30/10	2,828.61	0.00	0.00	2,828.61	
	03/10/04 03/19/04	476.31 F 735.63 F		05 00	0.00		11/30/10	474.88	0.00	0.00	474.88	
	05/01/04	735.63 F 211.58 F		05 00 10 00	0.00		11/30/10	735.63	0.00	0.00	735.63	
300081		904.87 F		10 00	0.00 0.00		11/30/10	121.16	1.77	21.17	142.33	
	05/01/04	20,192.59 F		10 00	0.00		11/30/10 11/30/10	518.49	7.55	90.50	608.99	
	05/01/04	18,031.61 F		10 00	0.00		11/30/10	11,441.26 10,217.16	168.28 150.27	2,019.27	13,460.53	
	06/01/04	406.19 F		05 00	0.00		11/30/10	404.85	0.00	1,803.17 0.00	12,020.33 404.85	
	06/15/04	2,350.00 F		05 00	0.00		11/30/10	2,350.00	0.00	0.00	2,350.00	
	06/29/04	1,905.70 P		05 00	0.00		11/30/10	1,905.70	0.00	0.00	1,905.70	
	06/29/04	8,184.46 P		05 00	0.00		11/30/10	8,184.46	0.00	0.00	8,184.46	
	07/01/04	7,608.80 P		10 00	0.00	100 To	11/30/10	4,184.88	63.41	760.88	4,945.76	
	07/01/04	6,824.23 P		10 00	0.00		11/30/10	3,954.42	56.87	682.42	4,636.84	
	07/01/04	4,130.69 P		05 00	0.00	10.50	11/30/10	4,061.07	0.00	0.00	4,061.07	
	08/01/04	3,380.00 P		10 00	0.00	3.5	11/30/10	1,831.00	28.17	338.00	2,169.00	
300092	07/29/04	2,394.23 P		05 00	0.00		11/30/10	2,394.23	0.00	0.00	2,394.23	
300093	08/11/04	2,159.15 P		05 00	0.00		11/30/10	2,159.15	0.00	0.00	2,159.15	
300095	09/01/04	96,927.36 R	SLMM	10 00	0.00	96,927.36		51,695.74	807.73	9,692.74	61,388.48	
300096	10/01/04	699.83 P	SLMM	10 00	0.00		11/30/10	372.95	5.84	69.97	442.92	
300097	10/01/04	425.32 P	SLMM	10 00	0.00	425.32	11/30/10	228.53	3.55	42.54	271.07	
300098	09/17/04	4,043.81 P	SLMM	05 00	0.00	4,043.81	11/30/10	4,043.81	0.00	0.00	4,043.81	
300100	11/01/04	3,827.62 P		10 00	0.00	3,827.62	11/30/10	1,978.76	31.90	382.76	2,361.52	
	12/15/04	2,764.23 P	SLMM	05 00	0.00	2,764.23	11/30/10	2,764.23	0.00	0.00	2,764.23	
	04/01/08	4,028.62 P		05 00	0.00	4,028.62	11/30/10	1,476.72	67.15	805.73	2,282.45	
	03/01/05	573.35 P		05 00	0.00	573.35	11/30/10	555.67	0.00	17.68	573.35	
	04/01/05	1,616.98 P		05 00	0.00		11/30/10	1,561.40	0.00	55.58	1,616.98	
	04/01/05	3,098.76 P		10 00	0.00	3,098.76		1,497.88	25.83	309.89	1,807.77	
	03/01/05	335.27 P		10 00	0.00		11/30/10	163.53	2.80	33,54	197.07	
	03/01/05	1,712.97 P		05 00	0.00	1,712.97		1,656.59	0.00	56.38	1,712.97	
	04/01/05	479.57 P		10 00	0.00		11/30/10	227.96	4.00	47.96	275.92	
	04/01/05	9,925.45 P		10 00	0.00	9,925.45		4,712.55	82.72	992.56	5,705.11	
	05/01/05	2,822.92 Z		05 00	0.00	2,822.92		2,635.58	0.00	187.34	2,822.92	
	09/01/05	1,166.20 P		05 00	0.00	1,166.20		1,029.24	0,00	136.96	1,166.20	
	09/01/05 10/01/05	741.20 P		05 00	0.00		11/30/10	654.24	0.00	86.96	741.20	
	09/01/05	9,209.33 P 3,183.04 P		10 00	0.00	9,209.33		3,990.91	76.75	920.94	4,911.85	
	10/01/02	2,132.08 R		05 00	0.00	3,183.04		2,759.61	0.00	423.43	3,183.04	
	12/01/05	12,310.00 P		10 00 10 00	0.00 0.00	2,132.08 12,310.00		1,562.21	17.77	213.21	1,775.42	
300119		652.91 P		05 00	0.00		11/30/10	5,027.00 528.58	102.59	1,231.01	6,258.01	
300121		1,271.47 P		05 00	0.00	1,271.47		995.29	0.00	119.70	648.28	
300121		872.60 P		05 00	0.00		11/30/10	684.52	21.20	254.30	1,249.59	
300123		1,575.05 P		05 00	0.00	1,575.05		1,076.01	14.55 26.26	174.53 315.02	859.05 1,391.03	
300124		1,094.38 P		05 00	0.00	1,094.38		729.88	18.24	218.88	948.76	
300125		629.51 P		05 00	0.00		11/30/10	398.90	10.50	125.91	524.81	
300126		4,814.00 P		05 00	0.00	4,814.00		2,968.78	80.24	962.81	3,931.59	
300127		742.92 P		05 00	0.00		11/30/10	446.58	12.39	148.59	595.17	
300128		14,456.41 P		05 00	0.00	14,456.41		8,673.28	240.94	2,891.28	11,564.56	
300129		2,865.69 P		05 00	0.00	2,865.69		1,719.14	47.77	573.15	2,292.29	
				0.6 15.5	7,000	-,		.,. 10111		57 51 15	-,202.23	

Depreciation Expense Report As of December 31, 2010

Book = Internal FYE Month = December

	In Svc	Acquired	P Depr	Est	Salv/168 Allow	Donrosiable	Drice	Drior Assum	Danvasiatian	Cumari VTD	Oursel A	V.
Sys No		Value	T Meth	Life	Sec 179	Depreciable Basis	Prior Thru	Prior Accum Depreciation	Depreciation This Run	Current YTD Depreciation	Current Accum Depreciation	Key Code
						* And the second					2001001111011	
	et Acct No				VENCEZ							
	01/01/07		P SLMM	05 00	0.00		11/30/10	1,314.23	36,52	438.23	1,752.46	
	03/01/07		P SLMM	05 00	0.00		11/30/10	1,354.39	38.70	464.39	1,818.78	
	06/01/07 07/01/07	4,201.91		05 00	0.00		11/30/10	2,240.38	70.04	840.39	3,080.77	
	09/01/07	3,435.00 3,175.42		05 00	0.00		11/30/10	1,718.00	57.25	687.00	2,405.00	
	11/01/07	3,175.42		10 00 05 00	0.00		11/30/10	767.51	26.47	317.53	1,085.04	
	12/01/07	1,307.11		05 00	0.00		11/30/10 11/30/10	1,442.25	53.44	641.25	2,083.50	
	03/01/08	1,201.37		05 00	0.00		11/30/10	544.40 460.27	21.79	261.43	805.83	
	01/01/08	1,895.48		05 00	0.00		11/30/10	727.10	20.03	240.28	700.55	
	05/01/08		P SLMM	05 00	0.00		11/30/10	276.81	31.60	379.11	1,106.21	
	05/01/08		P SLMM	05 00	0.00		11/30/10	254.60	13.82 12.72	165.81	442.62	
	08/01/08	1,507.46		05 00	0.00		11/30/10	427.49	25.13	152.60	407.20	
	10/01/08	1,547.95		05 00	0.00		11/30/10	412.59	25.13	301.50 309.59	728.99 722.18	
	10/01/08	2,855.80		05 00	0.00		11/30/10	761.16	47.60	571.16		
	12/01/08	1,802.27		05 00	0.00		11/30/10	450.45	30.04	360.45	1,332.32 810.90	
	12/01/08	2,697.75		05 00	0.00		11/30/10	584.53	44.97	539.56	1,124.09	
	12/18/08		P SLMM	05 00	0.00		11/30/10	197.97	16.50	197.97	395.94	
	12/31/08	2,208.00		05 00	0.00		11/30/10	441.60	36.80	441.60	883.20	
	07/22/98	1,098.36		05 00	0.00		11/30/10	1,098.36	0.00	0.00	1,098.36	
	08/28/98	1,055.10		05 00	0.00	10,000	11/30/10	1,055.10	0.00	0.00	1,055.10	
	11/01/05	5,787.00		15 00	0.00		11/30/10	1,607.80	32.15	385.80	1,993.60	
	02/01/09		P SLMM	05 00	0.00		11/30/10	168.57	15.33	183.90	352.47	
	02/01/09		P SLMM	05 00	0.00		11/30/10	168.57	15.33	183.90	352.47	
	02/01/09		P SLMM	05 00	0.00		11/30/10	168.58	15.33	183.90	352.48	
300154			P SLMM	05 00	0.00		11/30/10	168.58	15.33	183.90	352.48	
300155	02/01/09	2,204.25		05 00	0.00		11/30/10	404.11	36.74	440.85	844.96	
300156	02/01/09	2,206.25 F	P SLMM	05 00	0.00		11/30/10	404.46	36.78	441.24	845.70	
300157	02/01/09	2,206.25 F	P SLMM	05 00	0.00		11/30/10	404.46	36.78	441.24	845.70	
300158	02/01/09	3,061.00 F	P SLMM	05 00	0.00		11/30/10	561.18	51.02	612.20	1,173.38	
300159	03/01/09	36,200.48 F	P SLMM	05 00	0.00	36,200.48		6,033.40	603.35	7,240.10	13,273.50	
300160	09/17/10	16,617.05 F	P SLMM	05 00	0.00	16,617.05		0.00	276.95	830.85	830.85	
300161	03/01/10	1,583.00 F	P SLMM	05 00	0.00	1,583.00	11/30/10	0.00	26.39	237.46	237.46	
300162	10/06/10	1,472.94 F	SLMM	05 00	0.00	1,472.94	11/30/10	0.00	24.55	49.10	49.10	
300163	01/29/10	1,074.74 F	SLMM	03 00	0.00	1,074.74	11/30/10	0.00	29.86	298.55	298.55	
300164		1,903.14 F	P ADS	07 00	0.00	1,903.14		0.00	135.94	135.94	135.94	
300165	12/01/10	1,853.00 F	P ADS	10 00	0.00	1,853.00		0.00	92.65	92.65	92.65	
	sset Acct = 190950	696,065.45			0.00	696,065.45	•	420,695.27	5,942.94	70,767.74	491,463.01	
	disposals	0.00			0.00	0.00		0.00			0.00	
	transfers	0.00			0.00	0.00		0.00			0.00	
	Count = 0											
	Subtotal	696,065.45			0.00	696,065.45		400 COE 07	5,942.94	70 767 74	101 100 01	
	unt = 129	090,000.43			0,00	090,000.40		420,695.27	5,942.94	70,767.74	491,463.01	
G/L Asset	t Acct No =	: 190960										
300003		267,200.00 R	RSLMM	30 00	0.00	267,200.00	11/30/10	37,111.67	742.23	8,906.67	46,018.34	
300004 (2,436,942.28 R		30 00	0.00	2,436,942.28		544,547.40	6,769.29	81,231.42	625,778.82	
300005		20,625.00 P		07 00	0.00	20,625.00		20,625.00	0.00	0.00	20,625.00	
300006		2,219.00 R		15 00	0.00	2,219.00		887.93	12.33	147.93	1,035.86	
300007		207,032.90 R		15 00	0.00	207,032.90		55,667.19	1,150.19	13,802.20	69,469.39	
		Commission Commission (Commission Commission				25			**********	85 4 6 5 TST 5		

Depreciation Expense Report As of December 31, 2010

Book = Internal

FYE Month = December

In Svc Sys No Date	Acquired Value	Depr Meth	Est Life	Salv/168 Allow Sec 179	Depreciable Basis	Prior Thru	Prior Accum Depreciation	Depreciation This Run	Current YTD Depreciation	Current Accum Depreciation	Key Code
G/L Asset Acct No = 190960	2,934,019.18			0.00	2,934,019.18		658,839.19	8,674.04	104,088.22	762,927.41	
Less disposals and transfers Count = 0	0.00			0.00	0.00		0.00			0.00	
Net Subtotal Count = 5	2,934,019.18			0,00	2,934,019.18		658,839.19	8,674.04	104,088.22	762,927.41	
Grand Total Less disposals and transfers Count = 0	3,924,984.80 0.00			0.00 0.00	3,924,984.80 0.00		1,079,534.46 0.00	14,616.98	174,855.96	1,254,390.42 0.00	
Net Grand Total = Count = 136	3,924,984.80			0.00	3,924,984.80		1,079,534.46	14,616.98	174,855.96	1,254,390.42	

Report Name: Depreciation Expense Source Report: <Standard Report>

Calculation Assumptions:

Short Year: none

Include Sec 168 Allowance & Sec 179: No Adjustment Convention: None

Key Codes:

- a: A depreciation adjustment amount is included in the reporting period.
- b: The asset's business-use percentage is less than 100%.
- d: The asset has been disposed.
- f: The asset has switched from a MACRS table calculation to the MACRS formula calculation.
- The asset's depreciation has been limited by luxury auto rules.
- m: The asset's depreciation was calculated using the mid-quarter convention.
- The asset's acquired value was reduced to arrive at the depreciable basis.
- s: The asset has switched from declining-balance to a straight-line.
- v: The asset has switched to remaining value over remaining life due to ACE.

Group/Sorting Criteria:

 The Rapides Foundation (72-0423603)
Depreciation Schedule for Hospital Operations
See Schedule R, Part III

- The Rapides Foundation owns 26% the Hospital Operations (Rapides Healthcare System, LLC dba Rapides Regional Medical Center. Accordingly, 26% of the hospital operations are reflected in this form 990.
- 2. The following depreciation schedule presents 100% of Rapides Regional Medical Center's Property, Plant, and Equipment (26% of these amounts are related to The Rapides Foundation).

RAPIDES REGIONAL MEDICAL CENTER	PNSSIP
PROPERTY, PLANT AND EQUIPMENT	

RAPIDES REGIONAL MEDICAL CENTER PROPERTY, PLANT AND FOLIPMENT	CENTER	PASSIPPE/capital 2010/JPPE REC 10.xisxJRGH	C 10.xlsxjRGH				prepared:	VI	
DECEMBER, 2010			31840			-			
G/L# DESCRIPTION	ž	12/31/09 BALANCE	DISPOSALS	ADDITIONS	INTRA-HOSP TRANSFERS	CORP	CIP	12/31/10	
LAND									
140601 LAND 140646 UPPER THIRD 140606 LAND-MOB	0	5,440,655.91 0.00 801,647.00	00.0	0.00	(68,386.60) 68,386.60 0.00	00.00	0.00	5,372,269.31 68,386.60 801,647.00	5,440,655.91
TOTAL LAND		6,242,302.91	0.00	0.00	0.00	00:00	00.0	6,242,302.91	
LAND IMPROVEMENTS									
141610 LAND IMPROVEMENTS	TS ELLIOTT	1,700,237.63	(124,014.83)	0.00	(127,575.51) 120,316.58	00:00	0.00	1,448,647.29	1,573,022.99
141622 MED ARTS 141623 PINEVILLE MED PARK	ED PARK	0.00	000	0.00	1,250.00	0.00	8 8 8	1,250.00	~
141628 PAVILION	5	1,736.00	0.00 (885.62)	0.00	0.00 885.62	9 9 9	800 800 800 800 800 800 800 800 800 800	1,736.00	
141638 FRIENDSHIP HOUSE 141642 ACADIAN AMB 141611 LAND IMPROVEMENTS	HOUSE B TS	0.00 0.00 447,298.93	0.00 0.00 (24,679.86)	0.00 0.00 0.00	554.83 518.29 4,050.19	0.00	00:0	554.83 518.29 426,669.26	
TOTAL LAND IMPROVEMENTS	Ø	2,149,272.56	(149,580.31)	0.00	0.00	00:00	00.00	1,999,692.25	
BUILDINGS									
142620 BUILDING		76,988,460.59	(2,344,426.65)	436,033,40	(4,059,177.69)	106,088.81	3,000,136.88	74,127,115.34	122,399,788.93
142612 PATTY 142613 IACKSON ST	L	0.00	000	0.0	452,253.41	00.0	00.0	452,253,41	
142615 FAMILY PRACTICE	CTICE	3,166,954.13	0.00	0.00	(596,275.00)	0.00	00:0	2,570,679.13	-
142616 CLASC 142618 HISTO/BIC WING	CN	2,054,141.08	00.0	00.0	0.00	00.0	00.0	2,054,141.08	
142619 CTC	9	1,762,275.54	(15,851.57)	0.00	25,117.91	00.0	0.00	1,771,541.88	
142622 MEDICAL ARTS	TS	420,287.29	(72,209.66)	0.00	10,097.28	0.00	0.00	358,174.91	
142623 FINEVILLE MED 142624 MEDICAL PLAZA	AZA	4,761,374.03	(322,981.70)	0.00	209,367,42	0.00	0.00	4,627,702.75	
142628 MEDICAL PAVILION	VILION	16,351,149.05	(918,307.07)	0.00	0.00	0.0	00.0	15,432,841.98	
	RRACE	15,273,895.61	(890,418.27)	800	106,194.50	0.00	00.0	14,489,671,84	
	HOUSE	0.00	(3,854.90)	0.00	190,867.99	0.00	00'0	187,013.09	
142642 ACADIAN AMBULANCE	IBULANCE	201,125.61	(10,794.30)	00.0	483,045.67	0.00	0.00	673,376.98	
	7 0	0.00	0.00	0.00	615,479.40	00.0	0.0	615,479,40	
142647 HEALTH CENTER 142621 BJIII DING MADDOVEMENTS	VTER MENTO	0.00	0.00	00.0	1,591,890.28	0.0	0.00	1,591,890.28	
	/EMENTS	19,011.80	(14,886.36)	0.00	(1,486.69)	0.00	0.00	2,638.75	2,638.75
143638 FRIENDSHIP HOUSE	HOUSE	0.00	(1,486.69)	00:0	1,486.69	0.00	00:00	00.00	
TOTAL BUILDINGS		134,381,805.82	(5,013,273.32)	436,033.40	00'0	106,088.81	3,025,175.97	132,935,830.68	

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18,229,569.90 `	4,532,841.32 14- 3,030,462.61 59,098,947.65		1,543,743.63
16,889,227,44 141,716,37 47,201.06 390,532,91 57,005,11 0.00 498,856.77 16,163.00 135,238.76 7,973.00 65,665,48	4,513,881.46 0.00 18,959.86 3,017,261.62 13,200.99 59,040,215.62	22,717.91 14,127.96 8,482.18 10,237.70 3,166.28 0.00 6,812,777.70 363,639.10 1,618,416.87 106,381.00	1,543,743.63 156,738.55 1,700,482.18 236,671,344.17
	0.00 0.00 0.00 0.00 0.00 46,098.84	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	3 (3,056,070.64) 3 (3,056,070.64) 2 15,204.17 E = 15,204.17 (EXPENSED FROM CIP)
0000	00.00	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	0.00 16,986.83 16,986.83 213,714.52
(413,622.43) 141,716.37 (101,749.31) 390,532.91 0.00 0.00 0.00 0.00 0.00 65,655.48	(42,566.06) (39,967.06) 0.10 (13,200.99) 13,200.99	(17,897.13) (15,592.75) (16,592.75) 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	0.00 0.00 0.00 20,000.00
7,750.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	0.00 0.00 0.00 790,778.36 0.00 692,494.28	0.00 0.00 0.00 0.00 0.00 354,014.87 0.00 0.00 1,845,037.51	3,233,698.77 0.00 3,233,698.77 5,514,769.68
(2,902.74) 0.00 0.00 (1,263.60) 0.00 0.00 0.00 0.00 0.00 0.00 0.00	(234,345.29) 0.00 (29,712.71) 0.00 (8,350,690.58)	(45,759.67) (17,713.68) 0.00 (57,850.79) (1,151.54) (1,146,101.35) (18,500.00) 0.00 (45,437.64)	0.00 0.00 0.00 (15,115,151.95)
17,278,002.61 0.00 148,950.37 1,263.60 57,005.11 0.00 498,856.77 16,163.00 135,238.76 7,973.00 0.00	4,790,792.81 39,967.06 48,672.47 2,239,684.25 0.00 66,642,135.41	86,374.71 47,434.39 8,482.18 24,776.28 4,035.01 1,151.54 7,514,225.30 382,139.10 1,618,416.87 1,618,418.64 151,818.64	1,366,115.50 139,751.72 1,505,867.22 246,022,807.75
144631 FIXED EQUIPMENT 144613 JACKSON ST 144615 FAMILY PRACT EILLIOT 144619 CTC 144622 MEDICAL ARTS 144624 MEDICAL PLAZA 144634 BRIAN CLINIC 144631 836 MEDICAL TERRACI 144642 AMBULANCE 144647 HEALTH CENTER	144636 TELECOMMUNICATIONS 144615 FAMILY PRACTICE 144636836 MEDICAL TERRACE 145359 MM UNDER \$10,000 145619 CTC 145641 MAJOR MOVEABLE	145613 JACKSON ST 146623 PINEVILLE MED PARK 146624 MEDICAL PLAZA 146628 MEDICAL PAVILION 146836 MEDICAL TERRACE 145648 COMPUTER EQUIPMENT 145651 AUTOS 146651 AUTOS 146661 MINOR MOVEABLE UNDER 100 146661 MINOR MOVEABLE TOTAL EQUIPMENT	SEE LIST CIP-ALL PROJECTS 161673 CIP-CORP ADA PROJECT TOTAL CONSTRUCTION GRAND TOTAL PP&E

(0.17)

		(1,405,466.48)			(74,474,704.89)
prepared: reviewed:	12/31/10 BALANCE	(1,281,090.78) (120,316.58) 0.00 (1,250.00)	(1,736.00) 0.00 (554.83) (518.29) (426,669.26)	(1,832,135.74)	(39,308,951.57) (174,534.66) (577,348.98) (2,486,429.51) (1,388,474.69) (2,989.00) (1,479,284.58) (2,957,743.82) (1,671,681,875.44) (1,681,875.44) (11,681,875.44) (11,681,875.44) (11,681,875.44) (11,681,875.44) (11,681,875.44) (11,681,875.44) (11,681,875.44) (11,681,875.44) (16,337.73.67) (158,496.27) (698,568.73) (10,533,403.00) (1,533,403.00) (1,533,403.00) (1,533,403.00)
	OTHER	00:0	000000	0.00	0.0000000000000000000000000000000000000
	TRANSFERS	123,525.32 (120,316.58) 0.00 (1,250.00)	0.00 (885.62) (554.83) (518.29) 0.00	(0.00)	1,856,473.45 (165,240.79) (571,591.61) 524,463.85 0.00 (2,889.00) (333.99) (10,097.28) (4,051.28) (4,051.28) (4,051.28) (4,051.28) (4,051.28) (4,051.28) (4,051.28) (65,176.34) (160,290.58) (160,290.58) (150,262.34) (670,584.91) (670,584.91) (670,584.91)
	ADDITIONS	(40,358.82) 0.00 0.00 0.00	000000	(40,358.82)	(3,519,823.61) (9,293.87) (3,114.17) (45,804.67) (91,745.30) (125,727.57) (20,835.38) (226,408.40) (410,375.11) (62,240.11) (62,240.11) (62,240.11) (62,240.11) (62,240.11) (63,393.93) (27,983.82) (27,983.82) (27,983.82) (20,000
	DISPOSALS/	128,065.02 0.00 0.00 0.00	0.00 885.62 0.00 0.00 20,629.67	149,580.31	2,344,426.65 0.00 0.00 0.00 15,851.57 72,209.66 8,691.91 322,981.70 918,307.07 249,701.43 890,418.27 3,854.90 10,794.30 11,093.88 0.00 0.00 0.00 4,866.39 1,486.63
31840	12/31/09 BALANCE		(1,736.00) 0.00 0.00 0.00 (447,298.93)	(1,941,357.23)	(39,990,028.06) 0.00 (2,643.20) (2,965,088.69) (1,296,729.39) (1,369,074.59) (340,816.31) (1,584,047.79) (2,989,140.78) (1,128,980.83) (10,128,980.83) (10,128,980.83) (10,128,980.83) (10,128,980.83) (10,128,980.83) (10,128,980.83) (10,128,980.83) (10,128,980.83) (10,128,980.83) (10,128,980.83) (10,128,980.83) (10,128,980.83) (10,128,980.83)
RAPIDES REGIONAL MEDICAL CENTER ACCUMULATED DEPRECIATION DECEMBER, 2010	G/L# DESCRIPTION	LAND IMPROVEMENTS 151710 LAND IMPROVEMENTS 151715 FAM PRACT-ELLIOTT	151711 LAND IMPROVEMENTS	TOTAL LAND IMPROVEMENTS	BUILDINGS 152720 BUILDING 152712 PATTY 152715 FAM PRACT-ELLIOTT 152713 HISTO/B/C WING 152722 MEDICAL ARTS 152744 WORLEY DRIVE 152744 UPPER THIRD 152744 BUILDING IMPROVEMENTS 153734 FRIENDSHIP HOUSE TOTAL BUILDINGS

		(4,768,093.53)	(3,281,528.00)	(46,065,214.63)		ST-V	2010 ited backwards TRY 'GL THAN FAS)
12/31/10 BALANCE		(4,119,764.29) (18,936.77) (41,293.29) (53,179.92) (16,212.55) (392,126.78) (83,717.46) (2,510.89) (1,428.48)	(38,923.10) (3,262,875.19) 0.00 (18,652.81) (916,516.01)	(5,186.11) (46,006,918.32) (22,717.91) 0.00 (14,127.96) (8,482.18) (10,237.70)	(4,848,038.19) (357,626.36) (357,626.36) (615,807.06) (106,381.00)	0.00 (147,807,273.27) AFTER MERGER PER FAS BEFORE MERGER PER FAS FAS CURRENT YEAR TO DATE TOTALS NOT ON F.A.SCLINIC	94.23 NOT ON F.A.SCLINIC 6.56 NOT ON F.A.SCLINIC 56.78) NOT ON F.A.SPAS 20.19 NOT ON F.A.SPAS-R.I. 75.97 NOT ON F.A.SPSC 22.09 NOT ON F.A.SPSC 22.09 NOT ON F.A.SPSC 33.72 MORE ON G.L. THAN F.A.S. 33.72 MORE ON G.L. THAN F.A.S. 33.73 PLUS CURRENT CORRECTING ENTRY 56.33) PLUS CURRENT CORRECTING ENTRY 56.87 UNIDENTIFIED AMOUNT (LESS ON G.L THAN FAS) 60.00) MORE(LESS) ON G.L. THAN F.A.S.**
OTHER		000000000000000000000000000000000000000	0.00	00.0 00.0 00.0 00.0 00.0 00.0 00.0 00.	000000000000000000000000000000000000000	0.00 (147,807,273 AFTER MERGER PER FAS BEFORE MERGER PER FAS FAS CURRENT YEAR TO DA NOT ON F.A.SCLINIC	NOT ON F.A.SCLINIC NOT ON F.A.SCLINIC NOT ON F.A.SPAS NOT ON F.A.SPAS-R.I. NOT ON F.A.SPAS NOT ON F.A.SPAS NOT ON F.A.SSC MORE ON G/L THAN F.A.S DEC 2009 ADJUSTMENT OF CHILLER ACCURAL PER CC PLUS CURRENT CORREC UNIDENTIFIED AMOUNT (II
TRANSFERS		47,625.50 (16,574.83) (23,392.23) (46,723.40) 0.00 0.00 0.00 0.00	(37,157.34) 36,255.24 39,967.06 0.00 4,557.49	(4,557.49) 7,381.40 17,897.13 0.00 15,533.68 0.00 (43,312.21)	0.00 0.00 0.00 0.00 0.00 0.00	(2,500.00) (1,627,183.23 1,441,930.54 13,069,113.77 8,986.59	49,194.23 6.56 (2,756.78) 320.19 75.97 44,882.09 6,841.33 47,483.72 (55,601.61) 9,402.35 (1,751.33) 466.87
ADDITIONS		(842,719.23) (2,361.94) (5,085.58) (6,456.52) (2,536.32) (25,139.87) (17,480.19) (17,480.19) (398.54)	(1,765.76) (933,015.70) 0.00 (921.17) (348,725.78)	(628.62) (4,152,592.15) 0.00 0.00 (531.64) 0.00	(163.39) 0.00 (1,040,366.15) (11,490.10) (231,202.41) 0.00	(13,116,597.48)	(49,194.23) (6.56) 2,756.78 (320.19) (75.97) (44,882.09) (6,841.33) 0.01
DISPOSALS/	CORRECTIONS	2,902.74 0.00 0.00 1,263.60 0.00 0.00 0.00 0.00 0.00	234,345.29 29,712.71 29,712.71	0.00 8,278,337.38 45,759.67 0.00 17,713.68 0.00 57,850.79	888.73 1,151.54 1,146,101.35 18,500.00 45,437.64	9,682,405.61) 14,994,229.82	PEC CARE YTD IUTLI PHY YTD 7 PAS ADJ YTD 892 RI ADJ YTD 8986 PSC YTD 6987 PAS YTD 80988 SC YTD ROUNDING
12/31/09 BALANCE		(3,327,573.30) 0.00 (12,815.48) (1,263.60) (13,676.23) (366,986.91) (66,237.27) (1,022.84)	0.00 (2,600,460.02) (39,967.06) (47,444.35) (572,347.72)	0.00 (50,140,044,95) (86,374,71) (46,847,71) (8,482,18) (24,776,28)	(3,435.90) (1,151.54) (4,953,773.39) (364,636.26) (384,604.65) (151,818.64) (63,217,446.70)	M.DEPR. (149,682,405.61) 14,994,229,82 ====================================	ESS G/L 25310 PEDI SPEC CARE YTD LESS 25900 RRMC MUTLI PHY YTD ISS: G/L.31840 / 980977 PAS ADJ YTD LESS GL 31840/980992 RI ADJ YTD LESS: G/L.31840 / 980986 PSC YTD LESS: G/L.31840 / 980988 SC YTD LESS: G/L.31840 / 980988 SC YTD ROUNDING
G/L # DESCRIPTION	LAND IMPROVEMENTS	164731 FIXED EQUIPMENT 164731 JACKSON ST 154715 FAMILY PRACTICE 154724 MEDICAL ARTS 154736 MEDICAL TERRACE 154734 MEDICAL TERRACE 154734 AMBULANCE	154747 HEALTH CENTER 154743 TELECOMMUNICATIONS 154715 FAMILY PRACTICE 154736 MEDICAL TERRACE 155459 MM UNDER \$10,000	155741 MAJOR MOVEABLE 155713 JACKSON ST 155724 MEDICAL PLAZA	155748 COMPUTER EQUIPMENT 155751 AUTOS 156459 MINOR MOVEABLE 7YR 156761 MINOR MOVEABLE TOTAL EQUIPMENT	GRAND TOTAL ACCUM.DEPR.	<u> </u>

DECEMBER, 2010

NOTE: FAS SYSTEM DETAIL HAS BEEN SCANNED TO ENSURE SIGNED:_ APPLICABLE ASSETS ARE BEING DEPRECIATED.

(ONLY LAND PURCHASES AND EQUIPMENT DOWNPAYMENTS SHOULD = "NO DEPR" - OR DOWN PAYMENTS)

DATED:

LIFE LIST REVIEWED